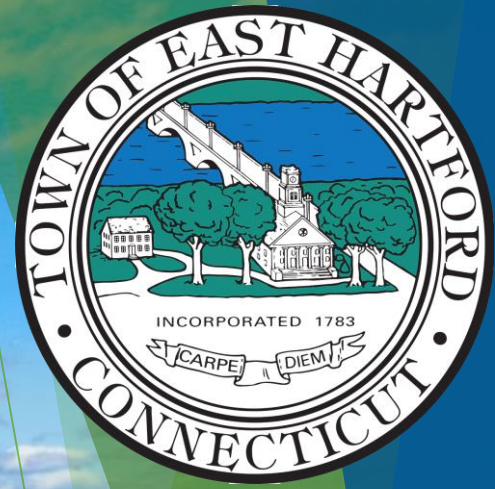


Control Tower

Town of East Hartford

Top 25 Projects “to move the town forward”



Last Updated: January 18, 2022

Meet Your Local Government

Mayor's Office

Mike Walsh - Mayor

Connor Martin - Chief of Staff

Jessica Carrero - Project Manager - IT Experience

Kate Tchelidze - Communications Specialist

Rosamond White - Executive Secretary

Directors

Eileen Buckheit - Development

Laurence Burnsed - Health/Social Services

Ted Fravel - Parks and Rec/Senior Services

Greg Grew - Inspections & Permits

John Lawlor - Public Works

Sarah Morgan - Library

Cephus Nolen - Youth Services

Linda Trzetzak - Finance - P/T

Mike Lupkas - Interim Finance

Ken Sayers - Chief Information Security Officer

Robert Pasek - Town Clerk



James Tallberg - Corporation Counsel

Rich Gentile - Assistant Corporation Counsel

Scott Sansom - Police Chief

Kevin Munson - Interim Fire Chief

Christine Sasen - Risk Manager

Paul O'Sullivan - Grants Manager/ARPA Czar

Sandy Franklin - Interim Human Resources

Elected Officials

Town Council

Richard Kehoe - Council Chairperson
Donald Bell - Vice Chairperson
Sebrina Wilson - Majority Leader
John Morrison - Minority Leader
Awet Tsegai
Angie Parkinson
Harry Amadasun Jr. (not pictured)
Travis Simpson
Tom Rup

Board of Education

Tyron Harris - Board Chairperson
Vanessa Jenkins - Board Secretary
Annabelle Diaz
Dorese Roberts
Marilyn Pet
John Pereira
Valerie Scheer
Stephanie Watkins

State Delegation

Representative Jason Rojas (9th Assembly District)
Representative Henry Genga (10th Assembly District)
Representative Jeff Currey (11th Assembly District)
State Senator Saud Anwar (3rd Senatorial District)

Congressional

Congressman John Larson (1st Congressional District)



Rebranding East Hartford

Renewed focus on the 3 - C's

- Customer Service = Resident satisfaction
- Communication = Keeping residents informed
- Collaboration = Fostering long lasting partnerships

Mission

“To support a diverse population through exemplary resident services reinforced by our guiding principles, stellar customer service, transparent communication and collaboration.”

Vision

“To become a Town grounded in culture and inclusion that provides opportunity for all.”

Simply Put

“If we fail to deliver exceptional resident service, there is no reason for us to be here!”



“Each of these projects are real and tangible but some may not happen if the math doesn't work”

“Town Hall assists developers; Town Hall does not create markets”

Project # 01) Silver Lane Plaza

For Situational Awareness

- Three-building plaza with largest spaces vacant
- Site is appraised at \$4.6 million
- Contamination being abated with grant assistance
- Town is planning to purchase Applegate Lane, alongside the property

Goal: Town to acquire property, demolish buildings, and attract new development

Challenges

- Current owner resisting sale
- Need to attract new development consistent with future vision for Silver Lane
- Forced relocation or closure of existing tenants

Next Steps

- Communicate Town's willingness to purchase property to owner
- Create new Redevelopment Plan for area of Silver Lane in conjunction with the Redevelopment Agency
- Explore acquisition options

Timeline

Property owned by the Town by September 30, 2022



Project Owners:

- Mayor Mike
- Development Director

Funding Source:

- \$9M State Bonds via State Bonding Commission

Project # 02) Rentschler Field Logistics Center

For Situational Awareness

- 300-acre site sold to National Development
- Up to 1 million square feet of warehousing and distribution space anticipated
- Promise of 2,000 new jobs, future development

Goal: Encourage development that creates jobs and tax revenue while minimizing impacts to neighbors

Challenges

- Determining appropriate flow of truck traffic

Next Steps

- Site plan and zone change for Planning & Zoning review

Timeline

Approval in 2022, opening in 2023

Project Owners:

- Mayor Mike
- Development Director



Funding Sources:

- Private financing
- Opportunity Zone
- Enterprise Zone

Project # 03) SiFi Networks FiberCity

For Situational Awareness

- Agreement with SiFi Networks will allow them to make 10Gbps fiber optic internet available using the Town's right of way
- Infrastructure can be used by multiple service providers, creating competitive service and pricing

Goal: Complete HTTP buildout with minimal impacts to the public to attract service providers

Next Steps

- Foundations for huts at High School and Public Safety Complex and 28 cabinets throughout town to be poured before this winter
- Engineering to receive and review system plans

Timeline:

Construction begins spring of 2022, complete by 2024



Project Owners:

- Assistant to the Mayor
- Town Engineer
- Development Director

Funding Sources:

- \$40M in private investment

Project # 04) Jasko Apartments at Showcase

For Situational Awareness:

- Jasko Zelman partnership for development of up to 360 apartment units, 200 in first phase, potential commercial space in second phase
- Property used as collateral for \$81M financing
- Modern amenities: clubhouse, outdoor pool and gym to attract professionals and empty nesters
- Would create over 400 construction jobs and add \$2 million per year in property tax revenue

Goal: High-end apartment option that brings additional spending power to support revitalization of Silver Lane corridor

Next Steps

- Finalize sale agreement with Jasko Zelman
- Begin approval process for Planning & Zoning

Timeline:

Final approvals and construction beginning in 2022, opening by 2024



Project Owners:

- Mayor Mike
- Development Director

Funding Sources:

- \$7M 2018 Urban Act State Bonding
- \$3M Silver Lane Corridor GO Bonding

Project # 05) Charter Oak Mall

For Situational Awareness:

- Stop & Shop closed on January 6, 2022
- New plaza owner does not wish to continue short-term leases below market rate
- Less traffic would negatively impact plaza tenants including Big Lots and Burlington
- Town is planning to purchase Applegate Lane, which provides access to the property

Goal: Store to be replaced by traffic-generating tenant

Challenges

- Exploring if other grocers would be interested in the site with subsidies

Next Steps

- Establish relationship with new plaza owner
- Assist with identifying new tenant(s)
- Investigate possibility of equity bonding



Project Owners:

- Mayor Mike
- Development Director

Funding Source:

- Equity bonding

Project # 06) Habitat for Humanity Homes - Burnside Avenue

For Situational Awareness

- Ten single-family homes to be constructed on former apartments site as part of Planned Unit Development
- Sale agreement approved by Redevelopment Agency and Town Council in October 2021
- Habitat will remain involved permanently to ensure neighborhood is maintained

Goal: Create neighborhood of opportunity for first-time homebuyers

Project Owners:

- Development Director
- Redevelopment Agency
- Corporation Counsel

Next Steps

- Finalize sales contract
- Planning & Zoning approval

Funding Sources:

- Habitat fundraising
- Reduced sale price for Town contribution

Timeline:

Construction in 2022, families occupy homes in 2023



Project # 06a) Market Rate Housing

Project Owner:
• Development Director

For Situational Awareness

- Few options for market-rate apartment housing constructed in the last 30 years.
- Goodwin University is planning housing on Ensign Street
- Simon Konover Co. is planning 100-150 units near American Eagle on East River Dr.

Funding Sources:
• \$10M State Bonding
• Split TBD

Goal: New construction of market-rate apartment housing

Next Steps

- Work with Goodwin, Konover, and other developers



Project # 07) Projects on the CT River

For Situational Awareness

- Surface parking lots provide opportunity for infill development near Connecticut River
- Luxury condos with walking access to Downtown Hartford currently exist at Riverpoint
- Owner First Merchants Group partnered with Tecton Architects, CRDA, and the Town to investigate mixed-use development and new parking structure

Goal: Develop and increase density in the Founders Plaza area to keep it up-to-date for the modern market

Challenges

- Office vacancy rates are increasing in the area
- Uncertainty and difficulty acquiring financing due to the pandemic

Timeline:

Planning is for long-term (ASPIRATIONAL!)



Funding Sources:

- \$14M State Bonding

Project Owner:

- Development Director

Project # 08) Business Development Fund

For Situational Awareness

- ARPA funds to be used to create a fund to support various developments and needed upgrades to properties in town
- Goodwin University Marina joint application to DECD Communities Challenge Grant, Application Total: \$2M, Town Match: \$250k from ARPA, Award in spring of 2022
- 111 Founders Plaza - the building has a need for sprinklers

Goal: Assist property and business owners with development and necessary upgrades that will aid in economic recovery from the pandemic

Next Steps

- Outreach to business community and identifying needs



Project Owners:

- Development Director
- Grants Administrator

Funding Sources:

- \$3.6M ARPA

Project # 09) Sports Bubble or Youth Facility

For Situational Awareness

- Northeast has seasonal playability limiting recreation opportunities
- Other municipalities own or partner with indoor sports complexes, for example ForeKicks in Norfolk, Marlborough, and Taunton, Mass.

Goal: Identify space for year-round recreation and youth programming run by a local entrepreneur

Next Steps

- Identify existing commercial (old industrial) structures with the potential to be retrofitted
- Estimate costs and evaluate viability of project

Timeline:

Planning is for long-term (exploring Public/Private Partnership)

Project Owner:

- Parks & Recreation Director

Funding Sources:

- Lease Funding
- Full Return on Investment



Project # 10) Road Renovations

For Situational Awareness

- Roads have been designated for milling and paving and some reconstruction in 2022 with a budget of \$10M
- Projects are under design for Burnham Street from Long Hill Street to the Manchester line and Sherwood Drive and for the Blinn Street neighborhood, \$10M, 2023
- Bond Referendum process needs to take place in 2022 to fund road improvements for 2023-2024

Goal: Ensure roads are in good condition by completing ongoing projects and planning for next two-year period

Timeline:

Current projects to take place in 2022

Planning to begin around March of 2022 for November 2022 bond referendum

Project Owners:

- Public Works Director
- Town Engineer

Funding Sources:

- \$20M GO Bonds
 - \$6M 2016 Road Bond
 - \$5M 2018 Road Bond
 - \$9M 2020 Road Bond



Project # 11) Town Hall Renovation

For Situational Awareness

- Town Hall is in need of a new/modernized roof, HVAC, plumbing and electrical systems, a new elevator, and certain improvements to the building and grounds

Challenges

- Identifying temporary work spaces for staff
- Ensuring smooth transition for public to locate services

Goal: Make the necessary renovations to Town Hall to allow it to meet the needs of residents and employees for the long-term

Next Steps

- Meet with Department Directors to describe renovation process in the unoccupied building

Timeline:

Substantial completion twelve months from initiation of construction



Project Owners:

- Public Works Director
- Project Manager

Funding Sources:

- \$3M 2018 GO Bonds Renovation Town Hall
- \$5M ARPA
- \$4M 2020 GO Bonds Building Renovation

Project # 12) Wickham Library Construction

For Situational Awareness

- Addition and renovation of shuttered branch library including elevator and accessible restrooms
- Main use to be programming and community resource center with very limited circulation
- Potential state library planning grant to help determine programmatic use of building

Goal: Reopen branch library and use it to serve community needs - Welcome Center?

Next Steps

- Continue construction now underway

Challenges

- Building is 80 years old
- Discovery of issues not known

Timeline:

Substantial completion by July of 2022



Project Owners:

- Mayor Mike
- Public Works Director
- Project Manager
- Library Director

Funding Sources:

- ARPA, \$3,500,000
- Lease C9956, \$285,000
- Road Bond parking lot, \$104,000
- CDBG, \$150,000
- Lease Furniture, \$40,000
- Funding Total: \$4,079,000

Project # 13a) Veterans Memorial Clubhouse

For Situational Awareness

- Former golf clubhouse constructed in 1930's
- Requires extensive renovations to address deferred maintenance, accessibility issues, and asbestos removal
- New natural gas boiler installed in 2020
- Roof replacement completed in 2021
- Evaluation of building condition done 2019-2020

Goal: Renovate clubhouse to ensure accessibility, safety, and future viability

Next Steps

- Determine scope of building renovations/remodeling

Timeline:

Work on trusses to begin around April of 2022

Exploring Private/Public Partnership

Project Owners:

- Public Works Director
- Parks & Recreation Director

Funding Sources:

- \$4M State Bond
- \$400K Urban Act State Bonding
- \$115K LoCIP



Project # 13b) North End Community Center

For Situational Awareness

- Building used for summer camps and storage of Town records
- Potential vaccine clinic site
- Roof replaced in 2021
- Limited interior renovations underway

Next Steps

- Determine scope of Phase III building renovations/remodeling

Goal: Renovate and repurpose the building to serve community needs

Challenges

- Define program uses for facility prior to architectural design

Timeline

Completion of existing renovations expected in February of 2022

Funding Sources:

- \$1.9M ARPA
- \$200k CBDG CV



Project Owners:

- Public Works Director
- Health Director
- Parks & Recreation Director
- Channel 5

Project # 13c) Historic Buildings & District Renovations

For Situational Awareness

- Old Hockanum School unoccupied aside from antique tobacco farming equipment by East Hartford Historical Society
- Conditions assessment, schematic design, and budget estimate completed in 2020 (Antinozzi Feasibility Study)
- Requires renovations to roof, windows, and bathrooms for code compliance
- Primary value is in historic preservation

Goal: Maintain building and use it to preserve and celebrate East Hartford's history

Next Steps

- Determine program or uses, including potential expanded use by Historical Society with MAC

Challenges

- Define program uses for facility prior to architectural design for renovations

Project Owner:

- Public Works Director
- Development Director

Funding Sources:

- \$1.5M ARPA Building Renovation



Project # 13d) Public Safety Impound Garage

For Situational Awareness

- Structure to house fire and police vehicles and equipment and vehicles impounded by police
- Located at current Public Safety Complex impound lot, where vehicles have been exposed to the elements
- Planning & Zoning approved in May of 2021

Goal: Construct facility to house and protect vehicles

Next Steps

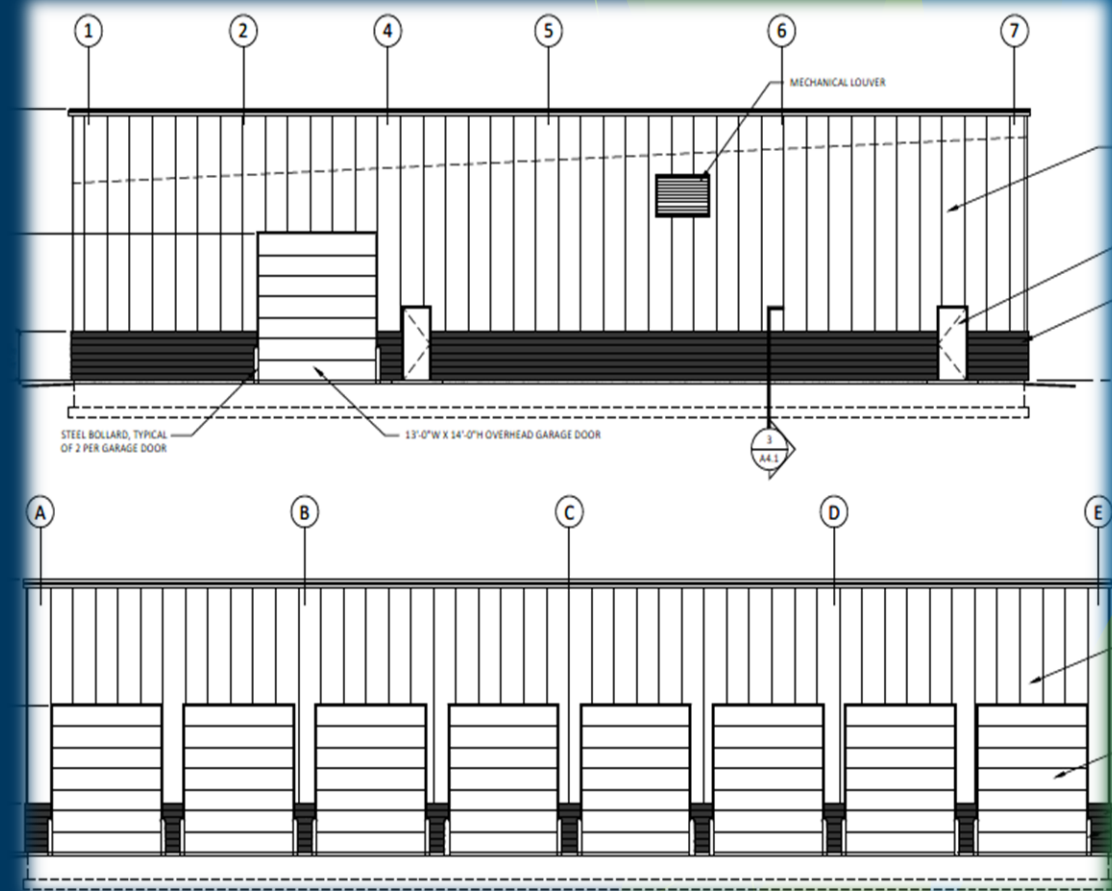
- Awaiting delivery of building materials; supply delayed

Challenges

- Relocate existing impounded vehicles to 1 Ecology Drive under new carport

Timeline:

Supply chain delays result in construction beginning in July of 2022
Completion by January of 2023



Project Owners:

- Project Manager
- Police Chief
- Fire Chief
- Public Works Director

Funding Sources:

- \$1.4M ARPA

Project # 13e) McAuliffe Railroad Crossing

For Situational Awareness

- Original pedestrian bridge connecting McAuliffe Park to Columbus Circle Neighborhood over Conn. Southern Railroad was demolished in 2007 due to being structurally unsound
- The CIP includes a request to construct an at-grade rail crossing with an estimated cost of \$530,000 as of 2017
- Proposed crossing would include safety measures such as warning lights, gates, and re-grading to comply with ADA regulations

Challenges

- Residents have cut multiple holes through the fence to create crossings without safety measures

Goal: Provide a safe connection to McAuliffe Park and Norris Elementary for Columbus Circle neighborhood residents

Project Owners:

- Public Works Director
- Town Engineer

Funding Sources:

- \$500k ARPA



Project # 14) Ten-year plans:

1. Buildings

2. Parks

3. Rolling stock

For Situational Awareness

- The Parks & Recreation Department is finalizing a park inventory project that includes photos and written descriptions

- Goals:
- Create a comprehensive plan of actions and resources necessary to maintain the Town's buildings, parks, and rolling stock needs over the next decade
 - Review and right-size fleet

Project Owners:

- Public Works Director



Project # 15) Communication/Website/Newsletter

For situational awareness

- Establishing a transparent and open line of communication with constituents through existing and new communication platforms (website, social media, local papers, EH Alert, monthly newsletters)
- Introducing residents to their local government through communication campaigns
- Town website now offers translation into 100+ languages
- Language Line Solutions - real-time translation via phone service to ensure we are able to assist our diverse population at all times

Goal

- Creation of a town-wide newsletter and employee newsletter
- Creation of a welcome packet with valuable resources for new residents and businesses to foster an informed community

Timeline:

- Newsletters are expected to go live in February
- Welcome packet - January 31st
- ****RESIDENTS MUST SUBSCRIBE ON OUR WEBSITE****

EAST HARTFORD NEWS



Free Radon Test Kits Available for East Hartford Residents »

East Hartford, CT - The East Hartford Health Department has partnered with the State of Connecticut Department of...



Town of East Hartford Offices Closed for Christmas and New Year's Day »

East Hartford, CT - All town offices, including the East Hartford transfer station, will be closed **Friday**,...



2021 Curbside Leaf Collection Program Has Been Completed »

East Hartford, CT— East Hartford Public Works has completed its annual leaf collection program, including the initial...



Town of East Hartford Reinstates Face Mask Requirements For Town Facilities Regardless of Vaccination Status »

East Hartford, CT— Effective Wednesday, December 8, 2021, the Town of East Hartford is reinstating face mask...

[+ VIEW ALL](#)

Project Owners:

- Ekaterine Tchelidze
- Rosamond White
- Connor Martin

Funding Sources:

- Existing budget

Project # 16) Memorial Day Parade

Project Owners:
• Connor Martin
• Roz White



Funding Sources:
• General fund

Project # 17) McCartin School

For Situational Awareness

- Town-owned former Senior Center
- YMCA and Senior Center Thrift Shop are tenants to vacate
- Building to close for sale or demolition

Goal: Redevelop land, potentially as housing

Challenges

- Building is surrounded by and only accessible through residential neighborhood

Project Owners:

- Mayor Mike
- Public Works Director
- Development Director

Funding Sources:

- \$3M 2020 GO Bonds Building Renovation



Project # 18) East Hartford Works!

ReadyCT & East Hartford CONNects

For Situational Awareness:

- ReadyCT is a nonprofit organization focused on addressing Connecticut's achievement gap and ensuring students receive a high-quality education that prepares them for careers
- East Hartford CONNects, created as a result of the Boston Fed's Working Cities Challenge, provides workforce, education, and community engagement resources for underserved communities in town
- EH Works! is about creating pathways and jobs for our community's youth after high school

Project Owners:

- Mayor Mike
- Amy Peltier
- Police Chief
- Fire Chief
- DPW Director

Funding Sources:

- \$1.6 ARPA
- Private



Project # 19a) New Ways of Policing - Embedded Social Worker

For Situational Awareness

- A new partnership between the Police and a Social Worker
- Better coordination of available resources to citizens
- Workers may respond alone to non-violent calls dealing with mental health and issues not requiring police intervention
- This project also satisfies the requirements recently passed in the 2020 Police Accountability Act

- Goals:
- Direct services and resources to citizens dealing with mental illness, addiction, and homelessness.
 - Improved community wellness and reduction in referrals to police for crisis needs through prevention.

Next Steps: Meet with local mental health service providers, write policy, and train staff on collaborating, supporting and assisting this new partnership.

Timeline: Upon written agreement with a mental health services agency, and selection of a dedicated clinical social worker. Have the social worker selected and working inside the Police Department by the second quarter of 2022.



Project Owners:

- Chief Sansom
- Human Services

Funding Sources:

- New budget initiative

Project # 19b) New Ways of Policing - District Policing

For Situational Awareness

- The Police Department Patrol Division is staffed by six distinct platoons that share responsibility for districts
- Officers rotate shifts, days off and into various neighborhood districts making it difficult to forge relationships with citizens and business owners.

Goal: Improve community policing and focus on Quality of Life issues through increased accountability for activity in town. Every neighborhood district is assigned a police commander who is responsible for the activity that occurs in that area. Zone Policing's goal is to increase police visibility, increase contact and foster positive relationships between police and the community, create accountability in geographic ownership, and address neighborhood/Quality of Life issues through partnerships with the people who live and work in the district.

Next Steps: Meet with department supervisors to create a plan to support Zone Policing and supervisory accountability. Create a policy and share it with all department staff, emphasizing the importance to partnerships and collaboration.

Timeline

Implemented following discussions with Police Department supervisors and formulation of a guideline or policy, with the goal to have the program in place during the first quarter of 2022.



Project Owners:

- Chief Sansom

Funding Sources:

- Existing budget

Project # 20a) Municipal Solid Waste Disposal - Statewide

For Situational Awareness

- Trash-to-energy plant in the South Meadows of Hartford is set to close by July 1, 2022
- Trash from throughout the Hartford region will need to be shipped out of state

Goal: Assume a leadership role in development of an environmentally sustainable waste disposal facility at a reasonable cost to taxpayers

Next Steps

- Host regional leadership meeting to discuss

Project Owners:

- Public Works Director



Project # 20b) Municipal Solid Waste Disposal - Locally

- Goals:
- Curbside collection moved away from public employees
 - Allows repurposing of public employees toward quality of life services
 - Eliminates capital investment in equipment
 - Eliminates maintenance, fueling, and repair expenditures
 - Bulky waste town-wide curbside pickup once per month, no appointments necessary
 - Improves community access to affordable and proper disposal
 - Improved transfer station operations with a payment system at the gate and possible expanded hours
 - Attainment of recycling diversion goals through education and enforcement



Next Step

- Develop a project RFP

Project Owners:

- Public Works Director

Funding Sources:

- Existing budget

Project # 21a) Church Corners Inn

For Situational Awareness:

- Historic boarding house in prominent downtown location
- Owner John Laraia intends to sell the building in 2022
- Poor building condition and constant tenant issues
- Capital Studio Architects to address fire code violations

Challenges

- Health issues including overdoses, hoarding, mold, and bed bugs
- Restaurant has had public safety and permitting issues
- Restaurant lease may not be appealing to potential owners
- Building is subject to historic restrictions

Goal: Ensure the building's new owner is capable of maintaining the property and ensuring a safe living environment

Next Steps

- Owner to provide building details and restaurant lease
- Determine if Town should have role in the sale and/or future ownership of the property

Timeline:

New ownership in spring of 2022



Project Owners:

- Mayor Mike
- Development Director
- Health Director
- Quality of Life Team

Funding Sources:

- Private investment

Project # 21b) Hotel on Roberts Street

For Situational Awareness

- Former Holiday Inn & Ramada
- Lost brand affiliation in 2016 and closed in 2019
- Former home of Nolita Restaurant and Final Score Sports Bar
- Numerous building code and health issues when operating
- Owner is considering conversion to apartment housing or demolition
- B1 Zone - Multiple-family housing permitted by Special Permit

Goal: Eliminate unsightly appearance of building and health issues and put property back to use

Project Owners:

- Inspections & Permits Director
- Development Director
- Health Director

Funding Sources:

- Private investment



Project # 21c) Squeeky's

For Situational Awareness

- Renovation and reopening of laundromat/dry cleaner delayed for years due to owner's medical needs
- Owner intends to reopen same business
- New plans submitted in November of 2021
- Construction began in December of 2021

Goal: Eliminate unsightly appearance of building and put property back to use

Challenges

- Communication between owner and Town Departments has been inconsistent and delayed

Next Steps

- Building inspections upon completion of construction

Timeline:

Reopen by spring of 2022



Project Owners:

- Inspections & Permits Director
- Town Planner

Funding Sources:

- Private investment

Project # 21d) School Street Square

For Situational Awareness

- Anchor supermarket, formerly Edwards and Big Y, closed in 2008 due to low volume of customers
- New tenants Planet Fitness, Barton's Home Outlet, and O'Reilly Auto Parts all opened in 2015
- Parking lot is in poor condition
- Plaza was sold in December of 2021 and a specialty grocery store is planned

Goal: Improve condition of plaza and parking lot and encourage new tenants to meet community needs



Project Owners:

- Mayor Mike
- Development Director

Funding Sources:

- Private investment
- Commercial Facade Improvement Program



Project # 22) Health Care Access

For Situational Awareness

- Access to preventative healthcare limits unexpected and long-term expenses
- East Hartford has a lower percentage of residents with health insurance than Connecticut as a whole
- Minority residents are more likely to be uninsured
- Public Library is an Access Health CT open enrolment site
- Enhanced Laboratory Capacity Grant

Goal: Increase health insurance coverage in East Hartford to meet the statewide rate

Challenges

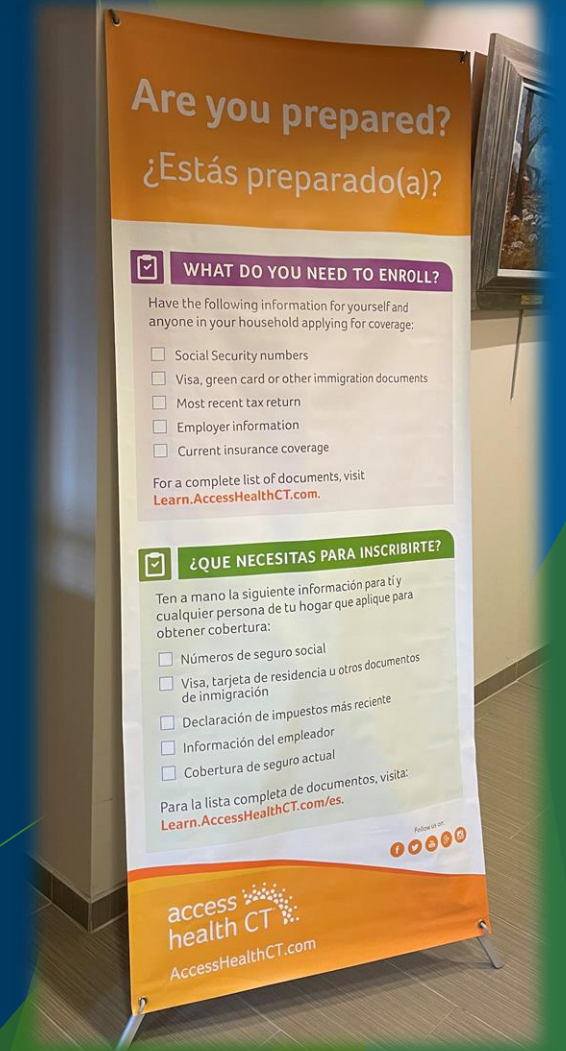
- Individuals perceive coverage as unaffordable or are unaware of cost assistance
- Misinformation about benefits (preventive care, access to care) of coverage versus costs
- Barriers to understanding process and access to consultants

Next Steps

- Investigate partnership with Access Health CT Health Equity Team
- Formulate relationships with businesses, community organizations and churches to help spread awareness and resources
- Conduct outreach at key locations and events such as Foodshare distribution and healthcare providers

Timeline:

Develop East Hartford plan for outreach and education by March 31, 2022



Project Owners:

- Health Director

Funding Sources:

- \$341k ELC Grant

Project # 23) Land Bank

Situational Awareness

-The Town has a number of blighted properties which are not currently being put to effective use by their current owners.

-Land Banks are statutorily permitted charitable non-stock corporations that are partnered with one or more municipalities to convert vacant, abandoned, and foreclosed properties into productive use.

Goal

-Acquisition of real property (Town foreclosure).

-Restoration of property by demolition, site prep, and environmental remediation to make them more marketable or sale of properties to buyers committed to returning them to the Town's tax roll.

Challenges

-Funding of the land bank.

-Finding a suitable organization or individuals to start the formation of the land bank.

Next Steps

-Must find a partner to work with the Town to form the land bank as a Connecticut corporation.

-Town council must pass an ordinance establishing the land bank. Ordinance must include: (1) Name of land bank; (2) Size of board of directors - either 5,7,9 or 11 members; (3) Qualifications, manner of appointment, and terms of office for the board of directors; and (4) initial members of the board of directors, any of which may, notwithstanding general statutes restrictions, be an elected official or employee of the Town.

-Incorporate and apply for tax-exempt status from the IRS and State of Connecticut.

Potential Funding Sources

-Grants and loans from the municipality, state, or federal government;

-Private loans and donations;

-Issuance of limited obligation bonds;

-Services rendered, rents or leaseholds, consideration from real property disposition, investment income, insurance proceeds from any incurred loss.



Project Owners:

- Corporation Counsel
- Development Director
- Public Works Director
- Quality of Life Team

Funding Sources:

- TBD

Project # 24) Housing Authority Partnership



Goals

- Strengthen partnership between Town and EHHA.
- Shared services. (Public Safety)
- Support major redevelopment of other sites such as Hockanum Park Apartments.

Situational Awareness

- EHHA operates housing for elderly, non-elderly disabled persons and for families that meet the low and moderate income criteria for the federal and state programs.
- 10 federal family/elderly/ disabled housing sites.
- 19 Scattered Sites.
- \$60m redevelopment of Veterans Terrace.



Project # 25) East Hartford GuideStar

For Situational Awareness

- Plan is to gather key East Hartford stakeholders to discuss the overall direction of the town, provide guidance to the Mayor, and improve cross-sector communication
- Modeled on “Bishops” of Hartford - meetings of key leaders who set direction of city in 1970’s and 1980’s
- Former Town Council Member Linda Russo to be first Chair
- Boston Fed research shows communication among key leaders and institutions is essential to civic revitalization

Goal: Group to serve as a resource to help make government more effective and responsive and set future direction

Next Steps

- Assemble a diverse group of members representative of the community

Timeline:

First meeting in early 2022

Project Owners:

- Mayor Mike

Funding Sources:

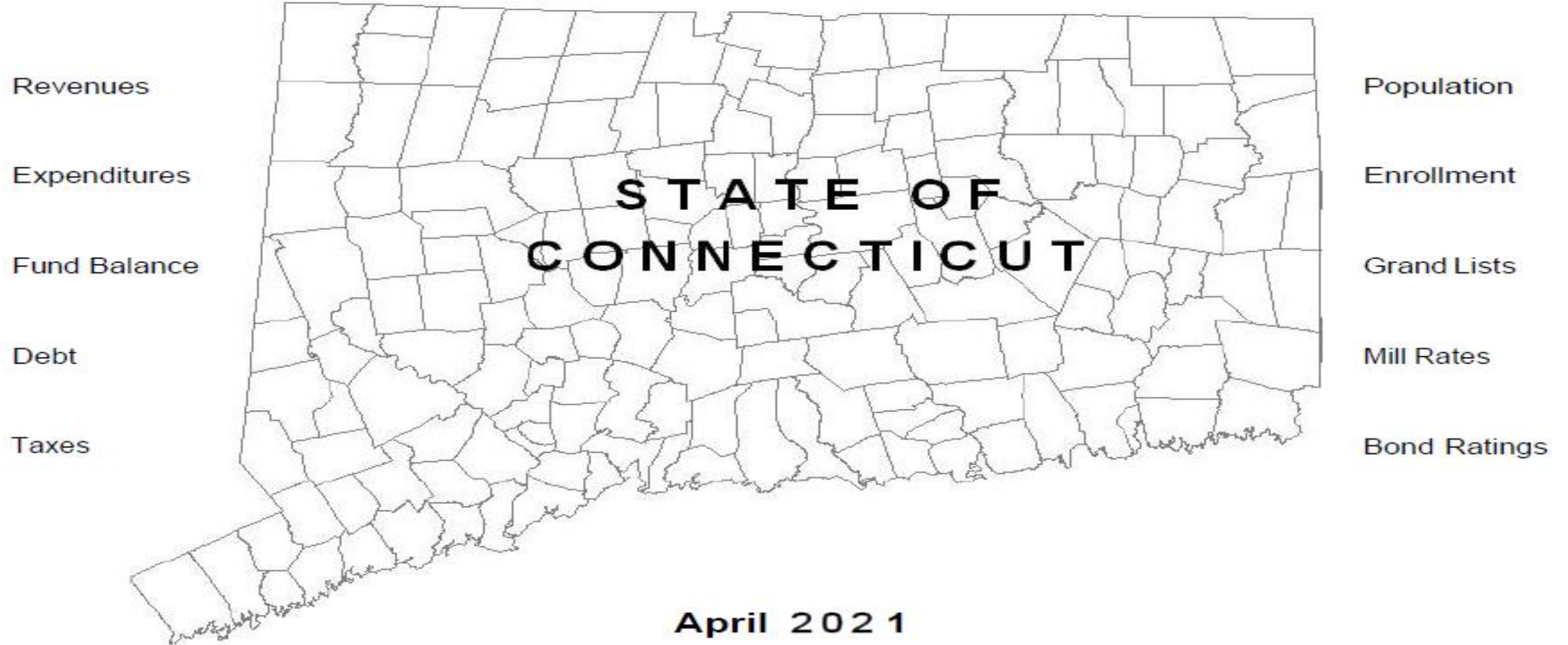
- No Funding Necessary



QUESTIONS?

MUNICIPAL FISCAL INDICATORS

Fiscal Years Ended
2015 - 2019



Category	East Hartford	Glastonbury	South Windsor	Manchester	Wethersfield	Statewide	New Canaan
Value of Owner Occupied Homes	164,200	348,000	287,100	184,600	255,300	275,400	1,355,800
% of Statewide Value	60%	126%	104%	67%	93%	100%	492%
Per Capita Income	29,015	60,863	47,910	37,412	45,922	44,496	118,833
% of Statewide Per Capita Income	65%	137%	108%	84%	103%	100%	267%
Ranking per 169	161	26	75	129	88		1
Per Pupil Education Expenditures	13,867	17,244	16,628	16,359	16,166	17,392	21,640
% of Statewide PPEE	80%	99%	96%	94%	93%	100%	124%
Ranking per 169	166	104	120	125	131		28
Debt per Capita	7,539	3,665	3,769	8,093	4,139	6,367	6,044
% of Statewide Debt per Capita	118%	58%	59%	127%	65%	100%	95%
Ranking per 169	14	62	60	12	54		27
Equalized Mill Rates	32.06	25.27	26.47	24.71	27.08	19.89	12.38
% of Statewide Debt per Capita	161%	127%	133%	124%	136%	100%	62%
Ranking per 169	7	27	21	30	13		158
Tax Levy Per Capita	2,686	4,375	3,966	2,655	3,518	3,124	7,015
% of Statewide Tax Levy per Capita	86%	140%	127%	85%	113%	100%	225%
Ranking per 169	109	22	35	116	57		1

East Hartford	Services	Glastonbury
Yes	Curbside Refuse Collection	No
Yes	Bulky Waste Collection	No
Yes	Annual Curbside Leaf Collection	No
Yes	Career Firefighting Department	No
Yes	ALS Paramedic Service	No
Yes	Elderly & Disabled transport	No
Yes	\$700 Elderly Tax Relief	No
Yes	MDC Rater and Sewer Service	No

1. East Hartford delivers the highest level of services of all towns in the State of Connecticut
2. Taxes are in the bottom third compared to other towns with lower service levels
3. The mill rate is high because our property values are low, some would say affordable

2021 Assessment	222,640
2016 Assessment	179,470
\$ Increase	43,170
% Increase	24%

	<u>Taxes</u>	<u>Mill Rate</u>	
2020 GL Tax Bill	8,857	49.35	Old Assessment
2020 GL Tax Bill	8,857	39.78	New Assessment
Change		<u>9.57</u>	

Results will vary by household

Results do not include commercial values which are rising more slowly

Results do not include the expected budget increase due to inflation