

MEMORANDUM

DATE:

February 23, 2017

TO:

See Distribution

FROM:

Michael P. Walsh, Director of Finance

TELEPHONE:

(860) 291-7246

RE:

Mayor's Recommended FY 18 Budget, Narrative, and Additional Analysis

By way of this memo, please be advised that an electronic copy of the Mayor's Recommended Budget for FY 18 was sent to you by e-mail. The printed copy of the budget book will be forwarded to you upon receipt from the printer. Additionally, the following budget files have been sent to you by e-mail. A brief explanation of the individual file contents is presented below:

File Name	File Contents Description
2018MayorsRecBudget.pdf	The Mayor's Recommended Budget
2018AdditionalAnalysis.pdf	A companion set of supporting documents to the budget
2018Form1and2.pdf	Form 1 and 2 by department
2018NewInitiatives.pdf	New initiatives proposed by department
2018MUNISBudgetDetailExpwbm.pdf	Budget detail by line for expenses (with bookmarks)
2018MUNISBudgetExp%.pdf	A budget summary that provides % change by line item
2018MUNISBudgetHistoryExp.pdf	A four-year budget summary report of actual spending
2018MUNISBudgetRev.pdf	A budget report for revenue with prior year comparisons

Additionally, let me describe the process that was followed which resulted in the attached budget.

The FY 18 Budget Process

In late November of 2016, the FY 18 Budget Package was distributed to all Directors and Department Heads. As it relates to the *Requested Budget* submissions, the primary directive from the Mayor was to maintain existing town services so that any budget increase would be driven from those contractual items (labor or otherwise) that the town is obligated to fund.

A 5-Year Capital Improvement Plan (CIP) with funding recommendations and narratives is also included in the Mayor's Recommended Budget.

Please be aware that this plan attempts to address only the most pressing capital needs and is funded using a four year deferred capital lease with the first lease payments due in the early part of the 2019 fiscal year. To say it another way, reductions in the Recommended Capital Plan will reduce debt service in future budget years, but not in the FY 18 fiscal year.

Presented below, you will find an index of additional budget analysis sent to you by e-mail that will give you insight into the Recommended Budget. This index and the other related files are companions and will be frequently referenced as you work your way through the budget and MUNIS reports.

Support for revenue items is presented first followed by expenditure items. Please retain this index as the PDF file related to this memo is designated by page number.

Revenue items:

Exhibit	1-3	October 1, 2016 Grand List, Grand List press release, and Grand List analysis
	4	Revaluation distribution analysis and chart
	5	Mill Rate calculation
		Year over year tax comparison
	7-15	FY 18 State Grant discussion, reduction worksheet, CCM analysis, aid runs
	16 17	CCM State budget Undate parrative

16-17 CCM State budget Update narrative18-19 Governors' Press Release - Mandate relief

20-23 Governors' Press Release – MARB, Teacher's Pension, Education Funding

Expenditure items:

Exhibit	24-26	Salary grid and pay schedules for classified, non-union employees and Directors
	27	Capital Region Council of Governments dues
	28	NCCEMSC assessment
	29	GHTD contribution request
	30	Central Conservation District contribution request
	31	NCRMHB contribution request
	32-47	Segal pension funding analysis including COLA costing
	48-54	Medical Reserve, OPEB, Medical Trend, Worker's Comp, and AL/GL reserve
	55-68	MDC assessment due, Reserve PowerPoint, warrant
	69-70	Bonding reports that tie down debt service
	71	Salary Negotiations Contingency calculations
	72-7 3	P and L Golf Course - 6/30/2016 and 12/31/2016

If you have any questions on the budget or the contents of any of the files presented, please feel free to contact me at (860) 291-7246.

Marcia A. Leclerc, Mayor All Town Councilors

cc:

Railed of Pasek

2017 JAN 31 A 9:54

TOWN CLERK EAST HARTFORD



I, the undersigned Assessor of the Town of East Hartford, CT, do solemnly swear that I verily believe that the lists and abstract of said town for the year 2016 are made and perfected according to law.

Brian Smith, Assessor

Date

Personally appeared Brian Smith, Assessor for the Town of East Hartford, Connecticut, signer and sealer of the foregoing and make oath to the truth of same before me.

Robert Pasek, Town Clerk

Date

	GROSS	EXEMPTIONS	NET
Real Estate	2,238,468,778	14,709,233	2,223,759,545
Personal Property	554,381,610	285,815,860	268,565,750
Motor Vehicles	275,873,190	3,325,990	272,547,200
TOTAL GRAND LIST	3,068,723,578	303,851,083	2,764,872,495
Exempt Properties	468,229,240		

PRESS RELEASE



TOWN OF EAST HARTFORD 10-1-2016 GRAND LIST

The East Hartford Assessor's Office has completed the Grand List for October 1, 2016. The new total Grand List is:

3,068,723,578 .

By categories, the real estate, personal property and motor vehicle changes are indicated by the following chart:

	GROSS	EXEMPTIONS	NET	F NET TAXABLE TO PRIOR YEAR	
	GROSS	EXEMITIONS			PERCENTAGE CHANGE
Real Estate	2,238,468,778	14,709,233	2,223,759,545	13,368,594	0.60%
Personal Property	554,381,610	285,815,860	268,565,750	10,691,691	4.15%
Motor Vehicles	275,873,190	3,325,990	272,547,200	7,468,689	2.82%
TOTAL GRAND LIST	3,068,723,578	303,851,083	2,764,872,495	31,528,974	1.15%

There are also 468,229,240 in tax exempt property in the town. This represents real estate owned by the Town, State of Connecticut, Federal Government and other tax-exempt entities. It is not taxed and thus not included in the taxable Grand List.

The figures above do not reflect any adjustments that may be made by the Board of Assessment Appeals, which meet during the month of March. Anyone wishing to appeal their Real Estate, Personal Property or Supplemental Assessment must file an application, available in the Assessor's Office by February 20th.



TOWN OF EAST HARTFORD 10-1-2016 GRAND LIST

RE-Rwaluation: Flat
Pratt/Eng. Bldgs. 25%

(But will come off @
80% once CO issued)

	1	1		1		T		1
	GROSS		EXEMPTIONS				NET	
2016								
Real Estate	2,238,468,778	V	14,709,233	/	٠	2	,223,759,545	12
Personal Property	554,381,610	✓	285,815,860	~			268,565,750	5N
Motor Vehicles	275,873,190	V	3,325,990	~		_	272,547,200	VN
TOTAL GRAND LIST	3,068,723,578	V	303,851,083	V		2	,764,872,495	12
	N		N				N	
2015								
Real Estate	2,224,296,581	V	13,905,630	V		2	,210,390,951	VV
Personal Property	536,860,039	V	278,985,980	V			257,874,059	vn
Motor Vehicles	267,731,611	V	2,653,100	V		ļ	265,078,511	vv
TOTAL GRAND LIST	3,028,888,231	V	295,544,710	V		2	,733,343,521	VN
	1 ~		r				n	
Change	14 172 107	1000 (40/	002 (02	T =	<i>5 700/</i>	1	12 2/0 504	№ 0.60%
Real Estate	14,172,197	N 0.64%	803,603	r	5.78%	N	13,368,594	
Personal Property	17,521,571	№ 3.26%	6,829,880	20	2.45%	ev	10,691,691	N 4.15%
Motor Vehicles	8,141,579	3.04%	672,890	2	25.36%	a	7,468,689	~2.82%
TOTAL CRAND LICE	V	1 220/			A 040/	 	21 520 051	4.470/
TOTAL GRAND LIST	39,835,347	1.32%	8,306,373	a	2.81%	3	31,528,974	1.15%

MU- New care

PP - New equipment

+1.477M

REAL ESTATE - EXE		
2016	468,229,240	
2015	445,744,088	
Change	5.04%	

- Barre

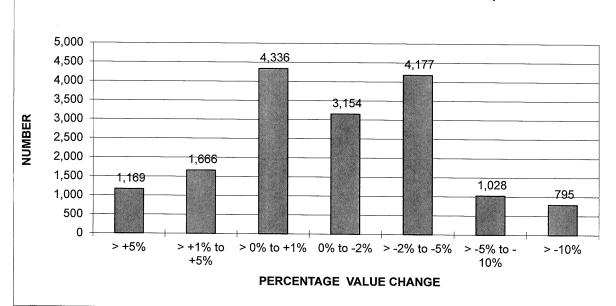
New trucks = connercial (Roske)

1



Prepared by: E. Anthony 1/31/2017

TOWN OF EAST HARTFORD REVALUATION STATISTICS FOR THE FISCAL YEAR ENDED JUNE 30, 2018



N	lumber	%	
	1,169	7.2%	
	1,666	10.2%	
	4,336	26.6%	43.9% Up
	3,154	19.3%	
	4,177	25.6%	
	1,028	6.3%	
	795	4.9%	56.1% Down
	16,325	100.0%	

	> +5%	> +1% to +5%	> 0% to +1%	0% to -2%	> -2% to -5%	> -5% to -10%	> -10%
Town	1,169	1,666	4,336	3,154	4,177	1,028	795



TOWN OF EAST HARTFORD Mill Rate Calculation For the Period July 1, 2017 through June 30, 2018

		RE and PP	MV	Total
Collection Rate as per FY 2016Audit	97.34%			
Adjusted Taxes	124,388,000			
Collected as per audit	121,080,000			
Y				
Levy on Which to Base Mill Rate				
Net Grand List less all adjustments		2,492,325,295	272,547,200	2,764,872,495
X collection rate		97.34%	97.34%	97.34%
Grand List Base		2,426,043,885	265,299,024	2,691,342,908
N4:11				
Mill rate		47.05	32.00	
Summary				
Revenue raised on Real Estate and PP		114,145,365	-	114,145,365
Reduced by: Local Option estimate		(570,000)	_	(570,000)
Reduced by: Veteran's Exemption estimate	<u> </u>	(230,000)	~	(230,000)
Reduced by: Pratt Leased Engine settlemen		(225,000)	_	(225,000)
Revenue raised on MV		(220,000)	8,489,569	8,489,569
Subtotal Revenue raised by the mill rate		113,120,365		
by the film face		113,120,303	8,489,569	121,609,934
Value of one mill				
varue of one mill				2,691,343



Year over Year Tax Comparison FY 2017-18

	2015		2016				
	Gı	and List	G	rand List			
Average Taxpayer	FY	17 Budget	FY	18 Budget		Diff.	% Chg.
Total Assessed Value	\$	99,610	\$	99,610		_	0.0%
Mill rate		45.86		47.05		1.19	2.6%
Tax	\$	4,568	\$	4,687	\$	119	2.6%
Market Value - Information only		j	\$	142,300	İ		
Car 1 Assessed Value	\$	10,000	\$	10,000		-	0.0%
Car 2 Assessed Value		5,000		5,000		-	0.0%
Total Value	\$	15,000	\$	15,000		_	0.0%
Mill rate		37.00		32.00		(5.00)	<i>-</i> 13.5%
Tax	\$	555	\$	480	\$	(75)	<i>-</i> 13.5%
Total Tayon	ф	F 100	φ	E 1/7	ሰ	1.1	0.00/
Total Taxes	<u>\$</u>	5,123	\$	5,167	\$	44	0.8%

Walsh, Mike

From: Walsh, Mike

Sent: Wednesday, February 08, 2017 4:54 PM

To: Leclerc, Marcia; Rich Kehoe (home) (richardf.kehoe@gmail.com)

Cc: Trzetziak, Linda; PAUL MAINULI (mainuli.pf@easthartford.org); 'JOANNE B. ZATARAIN';

Carrero, Jessica; Fisher, Edward (Ted); Quesnel, Nathan

Subject: Governor's Budget

Attachments: 18Stateaidlegislature17Final.xls

So here's my first, very preliminary review of municipal aid from the Governor's Budget. Please understand we have questions that need to be answered as it relates to which side (Board or Town) the aid or cut goes to/from. Those answers will have an enormous impact on the outcome of the Town's budget.

What we know is that ECS was cut by \$3.3M. We are not sure if that's from the Town's foundation or the BOE Alliance Grant. A new grant for Special Education totaling \$7.1M has been created. Is that a Town reimbursement of the \$18M the BOE spends on special education which is included in their \$90M Town request or is it a direct grant to the BOE? Also recall that the Town budget contemplates a \$1.7M reimbursement for Special Ed costs recovered from the State that goes away under this new proposal.

Then there is an assumption that the BOE will pay \$5.7M toward the State retirement contribution for their teachers. The MV Mill Rate Grant increases by \$1.3M which indicates our MV mill rate may go down to 32. Municipal Revenue Sharing increases by \$5.8M but the Municipal Project Grant which used to be the M M and E Grant of \$4.4M goes away. PILOT for colleges goes up by \$690k while LoCIP returns and goes up by \$372k.

I am attaching the side by side comparison for you to review.

So what does this mean? My best guess before getting any clarification will see the Town revenue drop by \$3.3M on the ECS foundation, \$1.7M of Excess Special Education Cost reimbursement, and \$4.4M from the MRSA/M M and E Grant for a total set of reductions of \$9.4M.

This amount will be partially offset by new MRSA Revenue of \$5.8M, higher PILOT of \$690k, and LoCIP of \$372k totaling \$6.9M.

However, I think the BOE budget of \$90M can go down to \$88.6M (\$90M - \$7.1 Special Ed Grant offset by the Teacher's Retirement Contribution of \$5.7M) for a savings of \$1.4M leaving us about \$1.1M to "mitigate" (\$9.4M in revenue reductions offset by \$6.9M in increased State Aid reduced by a lower BOE appropriation of \$1.4M = \$1.1M to mitigate.)

Much to think about but those are my thoughts at this moment.

Michael P. Walsh, Director of Finance Town of East Hartford 740 Main Street East Hartford, CT 06108 Telephone: (860) 291-7246

Telephone: (860) 291-7246 Facsimile: (860) 289-0831

E-Mail: <u>MWalsh@easthartfordct.gov</u>



Walsh, Mike

To: Leclerc, Marcia; Rich Kehoe (home) (richardf.kehoe@gmail.com)

Cc: Trzetziak, Linda; PAUL MAINULI (mainuli.pf@easthartford.org); 'JOANNE B. ZATARAIN';

Carrero, Jessica; Fisher, Edward (Ted); Quesnel, Nathan

Subject: RE: Governor's Budget

In an effort to highlight the impact to the Town's FY 18 budget based on the Governor's just released FY 18 budget including municipal aid, here is a synopsis of the bright line items:

1. ECS – a reduction to the town of \$3.3M (a reduction seems strange given our per pupil spending, mill rate, TANF, CCJEF lawsuit status, poverty, wealth, and need)

- 2. Special Education a new grant of \$7.1M offset by \$1.7M of current Excess Cost Reimbursement (we spend \$18M annually so this is good but it only covers about 1/3 of our costs)
- 3. Teacher's Pension Contribution a new cost to the BOE of \$5.7M

So as it relates to the BOE, aid seems to be down by \$3.6M (- \$3.3 ECS + a net \$5.4 of Special Education - \$5.7 Teacher's Pension = -\$3.6M)

Now turning our attention to the Town side of the budget,

- 1. Motor Vehicle Mill Rate Grant provides \$1.3M more to allow our town to reduce our MV mill rate from 37 to 32 mills (I don't count this as increased aid since we have to lower the mill rate so I'm either taxing to get the revenue or the State is reimbursing it under a hold harmless provision it's still a good policy)
- 2. Municipal Revenue Sharing \$5.8M more which is a good thing
- 3. Grants for Municipal Project (formerly M M and E) a loss of \$4.4M (this was a good program for manufacturing so it's unfortunate it's been discontinued)
- 4. PILOT Colleges an increase of \$429k (good a higher % of PILOT is begin funded)
- 5. LoCIP reported as an increase of \$818k but I think its flat year over year but because they hit the bonding limit in December, it looks like we are getting an increase

So as it relates to the Town, aid is up by \$1.8M (+\$5.8M MRSA - \$4.4M M M and E, + \$429k PILOT = \$1.8M)

So in summary, while the State is reporting East Hartford aid increased by \$2M, we in fact are down by \$1.8M year over year because of the loss of \$1.7M of Excess Cost reimbursement that goes away with the new Special Ed grant, less \$818k related to a timing difference on LoCIP, and because the \$1.3M of new money on the Motor Vehicle Mill Rate Grant must be used to reduce the mill rate on MV from 37 to 32.

Michael P. Walsh, Director of Finance Town of East Hartford 740 Main Street East Hartford, CT 06108 Telephone: (860) 291-7246

Facsimile: (860) 289-0831



The Town of East Hartford	State	Governor's	1	
Analysis of State Aid - Governor's Proposal	Adopted	Recommended	State Budget FY17	1
For the Period June 30, 2017 and 2018	FY 17	FY18	vs.	
	Municipal Aid	Municipal Aid	State Budget FY18	
Description	Amounts	Amounts	Inc. (Dec)	Comments
ECS (baseline - comes to Town)	41,710,817	38,405,790	(3,305,027)	Foundation grant to the Town
ECS - Alliance District Designation (goes to BOE)	7,364,339	7,364,339	-	Alliance - direct grant to the BOE
Special Education Grant (goes to the BOE?)	-	7,133,197	7,133,197	Special Education - direct grant to the BOE
Teacher's Retirement contribution (paid by the BOE)	-	(5,716,884)		Payment by the BOE for Teacher's pensions
Sub-total - Education Aid	49,075,156	47,186,442	(1,888,714)	
Adult Education				
MVMR Grant	208,572	217,830		Direct grant to the BOE
M M and E PILOT	2,603,089	3,927,886	1,324,797	Motor Vehicle Mill Rate to 37 and then 32
MRSA - Sales Tax Sharing	-	-		Currently Grants for Muncipal Projects
Special Education Reimbursement	1,274,192	7,036,894		Sales Tax Sharing SB 1
·		-		No town reimbursement under the new policy
Grants for Municipal Projects PILOT State Property	4,447,536	-		M M and E PILOT; then MRSA, now a bond
	555,245	554,538		UCONN Stadium
PILOT Hospitals and Colleges (NET of Brownfield's bond payment) Additional PILOT (SB 1)	487,075	916,085		Less: \$261,250 Brownfield/Goodwin Magnets
Education Transportation	205,669	214,997		Higher reimbursmeent percentages - SB 1
LOCIP	-	-		Partial reimbursement for bus transportation
Pequot Funds		818,900	818,900	Capital improvement funded by the State
Town Aid Road	294,020	291,227		Casino Revenue sharing
Distressed Municipality Grant	584,370	584,370		Dedicated to road repairs and materials
Sub-total - Non Education Aid		-		For distressed communities
Total All Aid	10,659,768	14,562,727	3,902,959	
Total I in I in C	59,734,924	61,749,169	2,014,245	,
Adjustments				
Lost Town Revenue from Excess Special Education Cost Reimbursement			/- =	
Timing of LoCIP grant			(1,700,000)	
Remove the impact of the Motor Vehicle Mill Rate Grant			(818,900)	
Total Adjustments			(1,324,797)	
			(3,843,697)	
Net Impact of the Governor's Proposal			(1.000.450)	
*		:	(1,829,452)	:



Walsh, Mike

From: GEORGE RAFAEL <GRAFAEL@CCM-CT.ORG>

Sent: Wednesday, February 08, 2017 12:08 PM

To: Walsh, Mike

Subject: Governor's Proposed FY 18 State Budget

February 8, 2017

Governor's Proposed FY 18 State Budget Impact on: East Hartford

On February 8, 2017, the Governor proposed his state budget for FY 18. Below are grant estimates for **East Hartford** for certain key programs. Please see important notes at the end of the table.

More details on the FY 18 state budget and other legislation impacting municipal finance will be provided in the coming days. Updates will be available at www.ccm-ct.org.

Grant:	Current Year FY 17	Gov. Proposed FY 18	Gov. Proposed 17	FY 18 v. FY
	(\$)	(\$)	(\$)	(%)
Adult Education	208,572 🗸	217,830	9,258 🗸	4.4%
ECS Grant	49,075,156 🗸	45,770,129	-3,305,027 🗸	- 6.7%
LoCIP	0	818,900	818,900 🗸	
Pequot-Mohegan Grant	294,020	291,227	-2,793 🗸	- 0.9%
PILOT: Colleges & Hospitals	487,075 🗸	916,085	429,010 🗸	88.1%
PILOT: State-Owned Property	555,245	554,538	- 707 🧳	- 0.1%
Town Aid Road	584,370	584,370	0	0.0%
Grants for Municipal Projects	4,447,536 🗸	0	-4,447,536 √	-100.0%
MRSF Select PILOT	205,669 🗸	214,997	9,328 🗸	4.5%
MRSF Revenue Sharing	3,877,281 🗸	7,036,894	3,159,613 🗸	81.5%
MRSF Motor Vehicle	0	3,927,886	3,927,886 🗸	
Special Education (see note below)	0	7,133,197	7,133,197 🗸	
Teachers' Retirement Contribution (see note				
below)	0	-5,716,884	-5,716,884 🗸	
Hospital Property Tax (see note below)	0	0	0	
Total	59,734,924	61,749,169	2,014,245	3.4%

No impact

Toundation or Alliance?

No impact

Helps

No impact

Hurts

No impact

Helps - No enough

Mill to 32?

Cost to BOE #911-918M?

Ly To BOE?

Ly Loss of #1.7M Toun

New cost to BOF.

Notes

- Special Education is a new grant that incorporates the Excess Cost-Student Based funding.
- Teachers' Retirement Contribution is the municipality's contribution to funding the TRB system.
- Hospital Property Tax is revenue municipality will generate from a property tax collected on real hospital property.

PILOT: State-Owned Real Property

PILOT: Colleges & Hospitals

Mashantucket Pequot And Mohegan Fund

Grant

Town Aid Road Grant

								Giant				
Grantee	FY 2017	FY 2018	FY 2019	FY 2017	FY 2018	FY 2019	FY 2017	FY 2018	FY 2019	FY 2017	FY 2018	FY 2019
East Hartford	555,245	554,538	554,538	487,075	916,085	916,085	294,020	291,227	291,227	584,370	584,370	584,370
		1			1			1			1	





	Local Cap	ial Improvemei	nt (LOCIP)	A	dult Education		Educ	ation Cost Sharin	g		Special Educat [.]
Grantee	FY 2017	FY 2018	FY 2019	FY 2017	FY 2018	FY 2019	FY 2017	FY 2018	FY 2019	FY 2017	FY 2018
East Hartford	0	818,900	521,118	208,572	217,830	217,830	49,075,156	45,770,129	45,770,129	0	7,133,197
		1			1			1			1



2/5

	on	Grants for	Municipal F	Projects	MRSF: Municip	al Revenue Sha	ring Grant	Additional F	MRSF: Payment in Lie	u of Taxes	MRSF: Moto	r Vehicle Prope
Grantee	FY 2019	FY 2017	FY 2018	FY 2019	FY 2017	FY 2018	FY 2019	FY 2017	FY 2018	FY 2019	FY 2017	FY 2018
East Hartford	7,133,197	4,447,536	0	0	3,877,281	7,036,894	7,036,894	205,669	214,997	214,997	0	3,927,886
			1			1			1			1



	erty Tax Grants	TOTAL	Statutory Formula	ı Aid		imbursement fro Feachers' Retiren			Property Tax Re spital Real Prop	
Grantee	FY 2019	FY 2017	FY 2018	FY 2019	FY 2017	FY 2018	FY 2019	FY 2017	FY 2018	FY 2019
East Hartford	3,927,886	59,734,924	67,466,053	67,168,271	0	(5,716,884)	(5,902,683)	0	0	0
			1			1			1	



1/5

Cumulative TOTAL

Grantee	FY 2017	FY 2018	FY 2019
East Hartford	59,734,924	61,749,169	61,265,588
		1	





Government Finance & Research

February 11, 2017

State Budget Update

The following is some additional information on the Governor's budget proposal based on the most frequent questions we have received. Details of the budget are slowly being released. Once we have a complete picture of the proposal, we will provide our comprehensive budget analysis.

ECS

We are attempting to get an answer as to how Alliance Districts are being handled. What portion of ECS is Alliance and what is town?

We will also get you information on the proposed new ECS formula.

Special Education Grant

It is our understanding that this new Special Education grant will replace the current Excess Cost grant. Also, we believe this will be handled as an entitlement in the amount listed in the budget, as opposed to a reimbursement. We will confirm this.

Towns would be reimbursed for special education costs on a sliding scale from 0% to 54% based on the ranking of each town's adjusted equalized net grand list per capita.

Towns would be required to bill for special-education services provided to Medicaideligible children. They would receive half of the federal reimbursement from billing for these services.

Some questions remain. Would the Special Education funding go to towns or directly to boards of education? How are regional school districts handled for the grant? Are there any implications for Alliance Districts (i.e., split between Alliance and town similar to ECS)? Who bills for Medicaid, the town or the board?

We will provide you answers to these questions as soon as we can.



Teachers' Retirement Board

The Governor has called for towns and cities to contribute to teachers' pension costs. The contribution would be one-third of the employer share of the cost (10 percent of the total pension cost).

Each municipality would have to remit the required amount to the state by December 31 each fiscal year.

Minimum Budget Requirement (MBR)

The Governor is proposing changes to the MBR for FY 18.

- For a municipality receiving an increase in state education aid, the FY 18 MBR would be the same as the FY 17 amount.
- For a municipality seeing a decrease in ECS funding, the MBR would be reduced by the difference between its FY 18 ECS grant and its adjusted FY 17 grant.
- A municipality's contribution to teacher pensions would not count towards its MBR.
- Towns that fail to meet MBR due to financial hardship would be able to apply to the State Board of Education for a waiver.

Alliance Distracts have not been allowed to reduce their MBR in the past. We do not yet know if this has changed.

We don't yet know if and how the new Special Education grant might impact MBR.

Motor Vehicle Mill Rate Cap

The Governor's proposal makes no changes to statutes regarding the motor vehicle mill rate cap. As a result, the cap is set to drop to 32 mills in FY 18.

Municipal Spending Cap

The Governor's proposal eliminates the municipal spending cap.

Resident State Trooper

Under the budget, towns would be responsible for 100 percent of costs associated with the Resident State Trooper program. There would be an additional \$750 surcharge for each constable supervised by a trooper.

We know some of you may have additional questions. We will continue to update you throughout the budget process. In the meantime, please feel free to contact me at grafael@ccm-ct.org or 203-498-3063.



Governor Dannel P. Malloy

Press Releases



STATE OF CONNECTICUT GOVERNOR DANNEL P. MALLOY

01/31/2017

Gov. Malloy's Budget Proposal Will Include Mandate Relief for Towns and Cities

(HARTFORD, CT) – Governor Dannel P. Malloy today announced that the state budget proposal he will release next week includes substantial state mandate relief for towns and cities across Connecticut. The Governor explained that these proposals will provide municipalities with greater flexibility and additional tools for making local government leaner and more cost efficient.

To date, there have been several efforts in the state to study municipal mandates, and recommendations offered by various municipal organizations and state commissions on the topic. Many of those recommendations will be included in the Governor's upcoming Fiscal Year 2018/2019 budget proposal. This mandate relief package is designed to increase local control over budgets and contracts, keep down project costs, modernize out-of-date requirements, and remove unnecessary red tape.

"True partnerships are built on listening to the concerns and responding to the needs of the other party," Governor Malloy said. "Given the challenges we face in balancing the budget in the next biennium, the state and local municipalities must continue to strengthen our working partnership – and in some respects, begin to redefine this relationship."

Governor Malloy continued, "My administration has heard local leaders loud and clear – they are asking for a reprieve from onerous state requirements and for the removal of burdensome red tape. The budget I will present to the General Assembly next week will provide greater flexibility in the areas cited most frequently in need of mandate relief by municipal leaders, organizations, and state commissions."

Among other mandate relief proposals, specific provisions will:

- Eliminate municipal spending cap for most municipalities.
- Provide for the random selection of neutral arbitrators and the use of a single neutral through an agreement of the parties in the binding arbitration process.
- · Allow towns to negotiate employee contributions under the Municipal Employees Retirement System.
- Exclude 2017 state aid increases from collective bargaining ability to pay consideration.
- Increase the prevailing wage threshold for the first time since 1991 to \$1 million for new construction and \$500,000 for remodeling.
- Eliminate the requirement for superintendents in small school districts and communities, and remove the three-year limitation on superintendent contracts.
- Provide that every town in a regional school district, including prospective regional relationships, will receive the Education Cost Sharing aid ratio of the town with the highest ratio in the region, under certain circumstances.
- Foster flexibility for school districts on curricular instruction and professional development.
- Ease the process for temporary certificate holders to teach in local schools.
- · Allow for flexible town assessment rates, with Office of Policy and Management approval.





- Increase antique car assessment cap to \$1,000 for vehicles less than 30 years old.
- Defer the CHRO municipal mandate.
- Allow CHRO respondents to opt out of mediation.
- · Increase town clerk preservation fees and remit larger portion of revenue to municipalities.

"We all know that change is hard – many of these mandates have been on the books for quite a long time," Governor Malloy said. "But it is our responsibility to routinely review and identify what is working and what is hindering our ability to deliver the best service to the people of our state. We can provide relief to our towns and cities – and this proposal is a significant step in that direction."

Lt. Governor Nancy Wyman said, "Local government is a critical partner in our work to build strong, affordable communities for our residents. Anytime we can provide mandate relief to our cities and towns – especially when it means building more local control over budgets – we should do so. All levels of government are working to get more efficient and to deliver value to our constituents. This mandate relief package will help us do exactly that. I applaud the Governor for proposing this legislation."

Governor Malloy will present his full state budget proposal on February 8 during an address to a joint convention of the Connecticut General Assembly.

Twitter: @GovMalloyOffice (https://twitter.com/@GovMalloyOffice)

Facebook: Office of Governor Dannel P. Malloy (https://www.facebook.com/GovMalloyOffice)







Reinforcing Fiscal Stability of Certain Municipalities

As part of his Fiscal Year 2018/2019 budget proposal, Governor Malloy is proposing a tiered system of accountability under which municipalities would be subject to increasing levels of state review and intervention based on the state of a municipality. This new system will provide the structure to deliver a graduated response to the severity of need. The weaker a local government's finances are, the greater the accountability and state involvement. More importantly, this system allows the state to intervene and support a city or town before its financial situation reaches the brink of a crisis.

Under this system, the vast majority of communities, based on their stable and healthy fiscal conditions, would not experience an increase in state oversight beyond current levels. In fact, Governor Malloy's budget proposal includes significant mandate relief for these communities, including elimination of the local budget cap, and relief from a number of other mandates covering labor, property tax administration, and education.

Tiers 1-3: Low to Moderate Levels of Accountability and Need

For communities that have some level of fiscal stress, the proposed legislation would place them in one of three tiers differentiated by severity of fiscal distress. The criteria used to determine a given community's placement into tiers 1-3 include the following:

- fund balance (reserve levels) that are below five percent of a municipality's annual revenue;
- credit rating; and
- state aid over 30 percent of municipality's annual revenue.

Tier 1 would require minimal reporting. The higher tiers would cap local grand levy growth at three percent and require increased reporting. Additional accountability in Tiers 2-3 include some level of oversight functions carried out by a newly formed Municipal Accountability Review Board (MARB).

Tier 4: Highest Level of Accountability and Need

Based on the request by the local government or a super-majority of the MARB, a community can be placed in Tier 4. In this tier, the board would have powers modeled on the successful review board in Waterbury. Under Tier 4, the MARB may:

- approve debt restructuring and deficit financing using the State's Capital Reserve Fund (SCRF) to enhance a municipality's credit;
- serve as an arbitration panel;
- approve budget assumptions; or
- appoint a fiscal manager to oversee municipal operations.

Composition of the Municipal Accountability Review Board (MARB)

- Secretary of OPM, or designee, and the State Treasurer, or designee, will each serve as co-chairs.
- The Governor will appoint four members: one resident and one affiliated with a business of a Tier 2, 3, or 4 municipality; one with finance expertise; and one current or former municipal chief executive or financial officer. Additional appointees are permitted if more than two municipalities fall into Tier 3 and 4.
- Each municipality referred to the board will appoint three representatives: the local chief elected official; a labor organization representative; and a member recommended by regional COG and appointed by the Governor.



Asking Towns to Partner in Supporting and Fully Funding the Teachers' Retirement System

As part of his Fiscal Year 2018/2019 budget proposal, Governor Malloy is proposing a new way of funding the Teachers' Retirement System by requiring that towns contribute a share to support the pensions of their municipally-employed educators. This proposal does not change or reduce teachers' pensions. Additionally, the budget will include recommendations that will support retired teachers and administrators. The proposals include:

- requiring municipalities to help support the Teachers' Retirement Fund;
- · preserving the phased-in income tax exemption on retired teachers' pensions; and
- shoring up the Teachers' Healthcare Fund.

Building a Better Partnership - Supporting the Teachers' Retirement System

The Teachers' Retirement System (TRS) provides pension benefits for all Connecticut educators, including teachers and school administrators. Teachers and school administrators of local school districts are municipal employees. This means that city or town officials decide how large or small of a workforce they wish to support and negotiate all employment agreements including salary and benefits. However, municipal governments do not contribute to the pension obligations for this group of their employees. The State of Connecticut and educators themselves make all pension payments for teachers and administrators without any support from municipalities, even though the state has no role in negotiating these long-term obligations and the municipality is the employer. This system is unique to educators — the State does not do the same for other municipally employed workers such as police or firefighters.

Furthermore, unlike other educational cost sharing grants, the TRS payments are not based on student enrollment or need. Rather, state funding is driven by how much a local municipality can afford to pay in terms of salaries and benefits, as well as how large of a workforce they wish to employ. Such a system creates vast disparities across communities.

To build a better partnership between the state and local governments in making good on promises made to educators, the Governor is proposing that municipalities share responsibility for paying for the teacher pensions that they have negotiated. Under the proposal, municipalities will be required to contribute one-third of the actuarial cost of funding TRS. This amounts to a total of \$407.6 million in FY 2019 and \$420.9 million in FY 2019 to the State's General Fund in support of these pension costs. This proposal does not change or reduce teachers' pensions.

Currently, teachers contribute 6 percent of their salary to the fund, while the state's share equals 30 percent of salary. Under the new system, the teachers' share of costs will not change, but municipalities will effectively assume a share equal to approximately 10 percent of salary. This new system will ensure that municipalities are true partners with the state by contributing a share to the Teachers' Retirement Fund.

Preserving the Income Tax Exemption

During the 2014 legislative session, a phased-in exemption for teachers' pensions was enacted for retired teachers who continue to live in-state. Beginning in 2017 and annually thereafter, the income tax exemption will be set at 50 percent. The Governor's biennium budget proposal for FY 2018 and FY 2019 preserves this exemption.

Protecting Solvency - Teachers' Healthcare Fund

The Governor proposes a \$10 million increase of the state's contribution to the Retired Teachers' Healthcare Fund in FY 2018 over FY 2017, and an additional \$3.7 million increase in FY 2019. Additionally, the state's contribution to the fund will be raised to 25 percent of total healthcare costs from its current funding level of approximately 18 percent. This proposal ensures the state will be better positioned to meet its obligations and immediately increases the contribution to the fund, protecting its solvency.





Ensuring Fairness in Education Funding

As part of his Fiscal Year 2018/2019 budget proposal, Governor Malloy will propose significant changes to how the state allocates education dollars, including a fairer Education Cost Sharing (ECS) grant, a more transparent distribution of special education funding, and greater flexibility for local municipalities.

Education Cost Sharing (ECS)

We owe all children a quality education—regardless of zip code. An equitable system for distributing education funding helps ensure we deliver on this promise. The recent CCJEF ruling found that the state's main public education grant, the ECS grant, has not been calculated according to a rational and verifiable formula for years. To ensure that the state is meeting this important standard, Governor Malloy will propose a new ECS formula that will direct state aid to the communities with the greatest need. The Governor's proposed ECS changes focus on three key areas:

Impact of Poverty

While the existing, underutilized statutory formula serves as a basis, the new formula greatly improves the fairness of how aid is calculated, incorporating more accurate measures of poverty. Changes in the federal school lunch program render the current student poverty measure – free- and reduced-priced lunch (FRPL) – less accurate. As such, HUSKY A data will replace the free- and reduced-priced lunch (FRPL) eligibility as the student poverty metric. In addition, the poverty weighting factor is adjusted because HUSKY A enrollment exceeds those eligible for FRPL.

Ability to Pay

The threshold factor used in determining a town's relative wealth is recalibrated to provide greater equity in the distribution of funding to the benefit of communities that face the challenge of concentrated poverty.

Current Enrollment

The new formula will use current enrollment to ensure a more honest, accurate funding level year to year. This change will ensure that we are no longer funding towns at levels above their current enrollment.



Special Education

Beginning in 1996, funding for special education was incorporated into the ECS formula. This current system obscures funding for students with disabilities. Governor Malloy is proposing a more transparent approach to better serve students.

Under the Governor's proposal:

- Special education funding is separated out of the general educational aid, or ECS grant, and a new stand-alone Special Education Grant is created. Through this new grant, local school districts will be reimbursed for special education costs on a sliding scale based on a town's relative wealth.
- An additional \$10 million (above current Special Education funding) is added to the new Special Education Grant to help districts meet the needs of our students with disabilities.
- The current Supplemental Special Education Grant, which covers excess costs, is collapsed in its entirety, into the new Special Education Grant.
- The foundation of the ECS grant is reduced to reflect the separation of the special education funding into a new stand-alone grant.
- Local districts will be required to seek Medicaid reimbursement for eligible special education services. They will continue to share the additional federal revenue with the state.

Minimum Budget Requirement (MBR)

Under current law, cities and towns may not allocate less funding for education than had been allocated the previous year, with few exceptions under very limited circumstances. To provide municipalities with greater flexibility and relief from the Minimum Budget Requirement (MBR), while also ensuring that education funding is protected, the Governor proposes to:

- Maintain the MBR set at the FY17 level for towns receiving an increase in state education aid.
- For any district that may see a decrease in its ECS grants, the MBR can be reduced by a sum equal to the difference of its FY 2018 ECS grant minus its adjusted FY 2017 ECS grant.
- Exclude a town's contribution to teacher pensions from counting towards its MBR obligations.
- Eliminate MBR for Non-Alliance Districts in FY19 and require the Department of Education to develop recommendations for an alternate method of ensuring adequate local funding of education.
- Allow towns that fail to meet MBR due to financial hardship to apply to the State Board of Education for a waiver from statutory penalties.

Town of East Hartford Non-Union Wage Chart Proposed for July 1, 2017

Adopted for FY 2016-17 (plus 2.0%)

	Step	Step	Step	Step
GRADE	1	2	3	4
1	38,317	39,850	41,444	43,101
2	40,233	41,842	43,516	45,257
3	42,245	43,935	45,693	47,520
4	44,357	46,131	47,976	49,895
5	48,793	50,745	52,774	54,885
6	53,671	55,818	58,051	60,373
7	59,038	61,399	63,855	66,410
8	64,943	67,541	70,243	73,052
9	71,195	74,043	<i>77,</i> 005	80,085
10	78,700	81,848	85,122	88,527
11	86,438	89,896	93,492	97,231
12	95,082	98,886	102,841	106,955
13	104,590	108,774	113,124	117,649

Recommended for FY 2017-18 (plus 1.5%)

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	Step	Step	Step	Step
GRADE	1	2	3	4
1	38,892	40,447	42,065	43,748
2	40,836	42,470	44,169	45,935
3	42,879	44,594	46,378	48,233
4	45,022	46,823	48,696	50,644
5	49,525	51,506	53,566	55,709
6	54,476	56,655	58,921	61,278
7	59,923	62,320	64,813	67,406
8	65,917	68,554	71,296	74,148
9	72,263	75,154	78,160	81,286
10	79,881	83,076	86,399	89,855
11	87,735	91,244	94,894	98,690
12	96,509	100,369	104,384	108,559
13	106,159	110,405	114,821	119,414

Am 12/16/16

The Town of East Hartford												
Paygrid for Non-union Classified Employees											-	
Prepared as of December 16, 2016												
											Was d	
	FY 2015	-16 AI	OOPTED	FY 201	6-17 AI	OOPTED	FY 2017-	18 REC	OMMENDED	\$	0/0	
POSITION TYPE	GRADE S	STEP	SALARY			SALARY			SALARY	Inc.	Inc.	
ASSISTANT CORP COUNSEL	13	4	115,343	13	4	117,649	13	4	119.414	1,765	1.5%	
DEPUTY CHIEF POLICE (40)	12	4	104,858		4	106,955	12	4		1,604	1.5%	1
DEPUTY CHIEF POLICE (40)	12	4	104,858	12	4	106,955	12	4		v 1,604	1.5%	
DEPUTY CHIEF POLICE (40)	12	3	100,825	12	4	106,955	12	4		v 1,604	1.6%	
DEPUTY CHIEF POLICE (40)	12	3	100,825	12	4	106,955	12	4		· 1,604	1.6%	
ASST FIRE CHIEF	12	4	104,858	12	4	106,955		4	108,559	J,604	1.5%	
ASST FIRE CHIEF (40)	12	4	104,858	12	4	106,955	12	4		v 1,604	1.5%	
LIBRARIAN II - REF/CULTURAL ASSETS	7	4	65,107	7	4	66,410	7	4	67,406		1.5%	
LIBRARIAN II - CHILDRENS	7	3	62,603	7	4	66,410	7	4	67,406	996	1.6%	
YOUTH TASK FORCE COORDINATOR	7	4	65,107	7	4	66,410	7	4	67,406	996	1.5%	
HUMAN RESOURCES BENEFITS ADMIN. (40)	6	3	65,042	6	4	68,994	6	4		✓ 1,037	1.6%	
HUMAN RESOURCES ASSISTANT (40)	6	3	65,042	6	4	68,994	6	4		1,037	1.6%	
LIBRARY SPECIALIST - BRANCH	6	4	59,189	6	4	60,373	6	4	61,279		1.5%	
LIBRARY SPECIALIST - CIRCULATION	6	4	59,189	6	4	60,373	6	4	61,279		1.5%	
LIBRARIAN I - REFERENCE	6	4	59,189	6	4	60,373	6	4	61,279	906	1.5%	
LIBRARIAN I - REFERENCE	6	1	52,619	6	2	55,818	6	2	56,655		1.6%	
LEGAL SECRETARY	5	4	53,809	. 5	4	54,885	5	4	55,709	× 824	1.5%	V
LIBRARY ADMIN. AIDE	4	2	45,226	4	3	47,976	4	2		√ -1,153	-2.5%	
LIBRARY SPECIALIST - CATELOG	2	4	44,369	2	4	45,257	2	4	45,935		1.5%	
LIBRARY SPECIALIST - CHILDRENS	2	1	39,444	2	2	41,842	2	3	44,169	√ 2,327	5.9%	0
LIBRARY ASSISTANT	1	2	39,068	1	3	41,444	1	4	43,748	2,304	5.9%	V
LIBRARY ASSISTANT	1	1	37,566	1	2	39,850	1	3	42,065	2,215	5.9%	
EXEC. SECTY. TO THE MAYOR	4	1	43,487	4	2	46,131	5	4		√ 8,595	19.8%	
						7.00					,, -	
Total Non-Union Classified			1,592,481			1,650,919			1,686,715	35,796	2.2%	

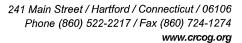




The Town of East Hartford														1
Paygrid for Non-Union Non-Classified Directors														
Prepared as of December 13, 2016														
			Town			CM Surve	y				(eff. 1/1/17)	Actual vs.		
			2017-18 Ra		FY.	2016-17 Ra	nge	FY 14-15	FY 14-15	FY 15-16	FY 16-17	Vs. CCM	FY 17-18	18 mo.
POSITION TYPE	GRADE	Min.	Mid.	Max.	Min.	Mid.	Max.	Adopted	Amended	Amended	Amended	Mid.	\$ Inc.	% Inc.
POLICE CHIEF	13	107,369	119,299	131,229	120,895	134,328	147,761	110,863	112,972	115,231	120,003	-11%	4,772	2.9%
FIRE CHIEF	13	107,369	119,299	131,229	117,873	130,970	144,067	110,863	112,972	115,231	120,003	-8%	4,772	2.9%
FINANCE DIRECTOR	13	117,575	130,639	143,702	120,648	134,054	147,459	121,495	123,710	126,184	130,944	-2%	4,760	2.6%
DIRECTOR PUBLIC WORKS	13	100,282	111,425	122,567	116,820	129,800	142,780	100,000	102,500	107,625	112,695	-13%	5,070	3.4%
DIRECTOR HEALTH	12	87,846	97,606	107,367	103,001	114,445	125,890	92,421	93,345	94,278	95,620	-16%	1,342	1.0%
LIBRARY DIRECTOR	11	90,552	100,613	110,674	95,685	106,317	116,948	91,000	92,410	97,182	93,000	-13%	(4,182)	-3.1%
DIRECTOR HUMAN RESOURCES	11	91,836	102,040	112,244	109,753	121,948	134,143	94,000	95,690	98,561	102,546	-16%	3,985	2.8%
DIRECTOR DEVELOPMENT	11	88,388	98,208	108,029	92,568	102,854	113,139	93,000	93,000	94,860	96,708	-6%	1,848	1.3%
DIRECTOR PARKS/RECREATION	11	84,171	93,523	102,875	94,649	105,165	115,682	87,870	88,999	90,334	92,137	-12%	1,803	1.4%
DIRECTOR INSPECTION/PERMITS	11	85,251	94,724	104,196	91,836	102,040	112,244	88,812	89,700	91,494	94,104	-8%	2,610	2.0%
DIRECTOR YOUTH SERVICES	11	75,607	84,007	92,408	82,146	91,274	100,401	77,010	78,780	81,143	83,454	-9%	2,311	2.0%
ASSISTANT TO MAYOR	10	64,512	71,680	78,848	56,519	62,799	69,079	83,187	83,437	80,000	80,000	27%	-	0.0%
TOWN CLERK	9	68,082	75,647	83,212	78,445	87,161	95,877	66,665	68,932	73,068	78,098	-10%	5,030	5.0%
CORPORATION COUNSEL P/T	13	52,831	58,702	64,572	88,731	98,590	108,449	56,700	56,700	56,700	56,700	-42%	-	0.0%
-												- Mar		
Total Non-Union Non-Classified Directors						-04/4		1,273,886	1,293,147	1,321,891	1,356,012		34,121	1.8%
														









DATE:

December 9, 2016

TO:

Chief Elected Officials and Chief Administrative Officer

Town of East Hartford

FROM:

Lyle D. Wray, Executive Director, CRCOG

RE:

Fiscal Year 2017-18 Proposed Local Assessments for CRCOG

PROPOSED ASSESSMENT: \$36694

We are providing this letter on proposed local assessments for CRCOG member towns for your use in the preparation of your Fiscal Year 2017-18 budgets.

Proposed assessments were determined based on the Department of Public Health 2015 population estimates, a base of \$3000 per town and a per capita assessment of \$0.66.

As always, we will work hard to make sure that your contribution for membership in CRCOG is put to effective use on your behalf. We will also continue to look for new revenue sources in the coming months.

We would gladly attend a meeting of your Town Council of Board of Selectman to discuss any questions or concerns that you may have.

DEC 1 4 2016





North Central Connecticut Emergency Medical Services Council, Inc.

January 6, 2017

Marcia A. Leclerc
Mayor
Town of East Hartford
740 Main Street
East Hartford, Connecticut 06108

JAN 12 2017
TOWN OF EAST MARTFORD OFFICE OF THE MAYOR

Dear Mayor Leclerc:

Reference: CMED Fair Share Assessment

Thank you for your community's continuing participation in the Coordinated Medical Emergency Direction (CMED), Communications System. During a 9-1-1 medical emergency each certified or licensed EMS Provider is in contact with North Central CMED. The communications system facilitates coordination between ambulances in 28 municipalities and 8 hospitals while the patient is en route. Our fiscal year ended June 30, 2016, recording 136,440 EMS calls for service.

As a regional asset, we continually seek opportunities to support interoperable communications initiatives that ultimately benefit 851,931 plus residents in the Capital Region. An outline of our organization's role and responsibilities is enclosed.

North Central CMED is the activation point for the Connecticut Long Term Care Mutual Aid Plan (LTCMAP). Many communities in the Capital Region have nursing homes and/or assisted living facilities. CT LTCMAP establishes a course of action and agreed commitment among participating hospitals, nursing homes and assisted living residences to assist each other when disaster strikes. CT LTCMAP, Active Shooter and Hospital Emergency Preparedness Response Plans are exercised throughout the year.

As you prepare your budget, we inform you that your Town Fair Share CMED Assessment for the Fiscal Year 2017-2018 is \$43,731.97. The assessment is used for operating expenses. It is based on a per capita rate of 86.051 cents for your Town with a population of 50,821.

<Continued>





RECEIVED

JAN 12 2017

TOWN OF EAST HARTFORE OFFICE OF THE MAYOR

January 6, 2017

Mayor Marcia A. Leclerc Town of East Hartford 740 Main Street East Hartford, CT 06108

Re:

Anticipated Request for Voluntary Contribution (Dues)

Fiscal Year 2018

Dear Mayor Leclerc:

As your municipality begins its budget preparation process for the upcoming Fiscal Year, this correspondence is intended to identify the dollar amount of dues that will be requested by the Greater Hartford Transit District.

The request for voluntary contribution (dues) from your municipality for Fiscal Year 2018 will be in the amount of \$7,688.00. This figure reflects your municipality's population as determined by the 2010 Census at \$.15 per capita. An invoice will be forwarded for this amount in July 2017.

Should you have any questions regarding this information, please do not hesitate to contact me at (860) 247-5329 Extension 3002.

Best Regards,

Vicki L. Shotland

Executive Director



AVON * BLOOMFIELD * BOLTON * BRISTOL * BURLINGTON * CANTON * COVENTRY * EAST GRANBY * EAST WINDSOR * EAST HARTFORD * ELLINGTON ENFIELD * FARMINGTON * GLASTONBURY * GRANBY * HARTFORD * MANCHESTER * PLAINVILLE * SIMSBURY * SOMERS * SOUTH WINDSOR STAFFORD * SUFFIELD * WEST HARTFORD * WETHERSFIELD * TOLLAND * VERNON * WILLINGTON * WINDSOR * WINDSOR LOCKS

BOARD OF DIRECTORS

John M. Collins, Chairman; Jeffrey Folger, Vice-Chairman; Lin Marino, Secretary/Treasurer
Daniel Camerota, Robert DePietro, Harold Eastwood,
Michael Mocko, Jane Seymour, John Weedon

December 28, 2016

Ms. Marcia A. Leclerc Mayor Town of East Hartford 740 Main Street East Hartford, CT 06108 DEC 3 0 2016

Re: Municipal Funding request for Fiscal Year 2017-2018

Dear Ms. Leclerc,

In order to provide land use consulting assistance and other programs to municipal staff, commissions, and residents, the North Central Conservation District seeks annual funding support from each of the 30 towns served. The District has not requested an increase in funding for many years, and is again asking for level funding of \$1,000.00 from the town of East Hartford, with respect for the challenging municipal budgets during this difficult economic time. This request is submitted for inclusion in the budget. Payment is requested in July of 2017, at which time a reminder will be sent.

The North Central Conservation District (NCCD) of Connecticut is a 501(c)(3) nonprofit organization dedicated to assisting private landowners and municipalities with natural resource information and services. Services include:

- Comprehensive wetland, soil erosion and sediment control (E&S), and stormwater plan reviews;
- E&S and stormwater site inspection and compliance monitoring;
- Wetland boundary review;
- Workshops on natural resource topics;
- Assistance with soils information and native landscaping;
- Pond inspections and troubleshooting;
- Nutrient management and conservation based agricultural services;
- Wetland Agent services and consulting to municipal Commissions.





December 7, 2016

Mr. James Cordier
Director of Health & Social Services
Town of East Hartford
740 Main Street
East Hartford, CT 06108

DEC 1 3 2016

Dear Mr. Cordier:

First, I want to thank the town of East Hartford for their town contribution for FY 2016-2017. We are grateful for the consistent level of support our towns continued to award us for this current year. I am submitting the yearly request for North Central Regional Mental Health Board (NCRMHB) for FY 2018-2017. The town of East Hartford has been supporting us at a flat rate of \$500 since FY 2000. Since 1992 NCRMHB has requested a per capita contribution from towns at a level of .07 per capita. Based on 2010 census figures, we are requesting a FY 2017-18 contribution of \$3,587.64 from the Town of East Hartford. Town funds combine with funds from the Connecticut Department of Mental Health and Addiction Services (DMHAS) to enable us to perform our statutory functions.

Created by Connecticut General Statutes (17a-483) in 1975, NCRMHB is a non-profit agency with volunteer members from each of the 37 towns in Region IV. This unique structure permits local town representatives to evaluate state services provided to their citizens and recommend how state and federal mental health funds are to be spent. We are your town's quality assurance unit for local DMHAS funded services.

Through NCRMHB, local citizens have a **direct impact on the services** that East Hartford residents receive from DMHAS. Town representatives identify local needs and conduct service evaluations that lead to decisions to increase local funding, as well as to eliminate or change ineffective programs. They conduct special studies that lead to critical changes or new services. At the request of DMHAS, they submit a yearly regional service plan to address new trends, needs, and gaps in services seen at the local level — **an especially important task in 2017 as economic conditions change.** As the state reviews competing service requests, **the regional board is vital in articulating local needs in its region and where limited service dollars need to be directed.**

The enclosed Annual Report documents NCRMHB's leadership and success in (1) stimulating new and enhanced and higher quality behavioral health services; (2) promoting wellness; (3) developing tools and resources for increasing the involvement of family members in supporting the recovery of family members with mental illness; (4) fostering consumer involvement in research and project development; 5) influencing policy and resource allocation; and 6) educating and collaborating with our communities to resolve local and statewide issues.

We ask for your support for the **successful, cost effective** work of NCRMHB. Your contribution funds a small staff that supports **over a hundred volunteers.** We invite officials to attend our local Catchment Area Council meetings on the first Thursday of the month or call our Executive Director, Marcia DuFore, or the town's representative with requests or concerns. We also address concerns monthly with the DMHAS Commissioner.

Sincerely,

P.P. Elen Sum

Eileen Swan

Chair, North Central Regional Mental Health Board

(31)

cc: Mike Walsh, Director of Finance



TOWN OF EAST HARTFORD PENSION PLAN

July 1, 2016 Valuation Results

For Town Council Meeting

John Stiefel, FSA, MAAA, EA, CFA

Ann Gineo, FSA, MAAA, EA

January 25, 2017

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Agenda



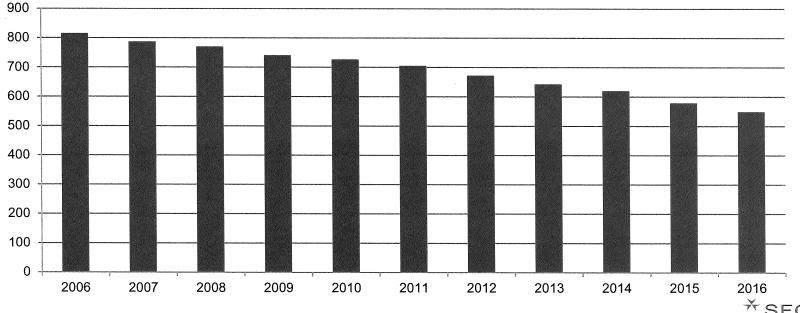
- **▶**Plan Population
- ➤ Annual Benefit Payments
- **▶**Plan Assets
- **➢**Funded Status
- **≻**Town Contributions
- >Experience Study



Plan Population – Active Participants

The Plan was closed to new General Employee and BOE entrants on July 1, 2006. The Plan was closed to Paraprofessional employees on July 1, 2015.

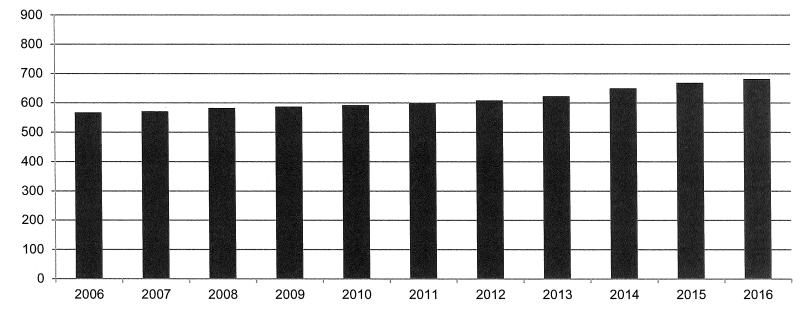




Plan Population – Pay Status Members

The population of retirees and beneficiaries has continued to grow over time.





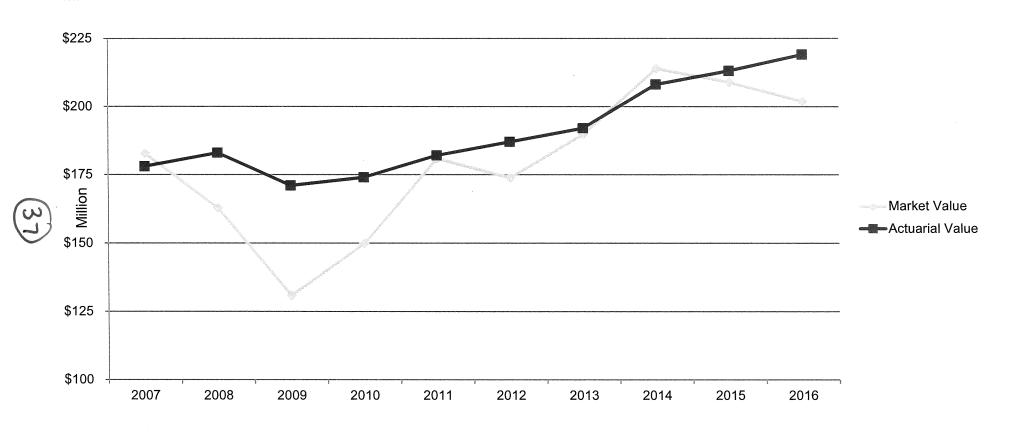
Annual Benefit Payments

Year Ended June 30,	Benefit Payments
2016	\$20,542,906 *
2017	\$22,900,000
2018	\$23,400,000
2019	\$24,600,000
2020	\$25,900,000

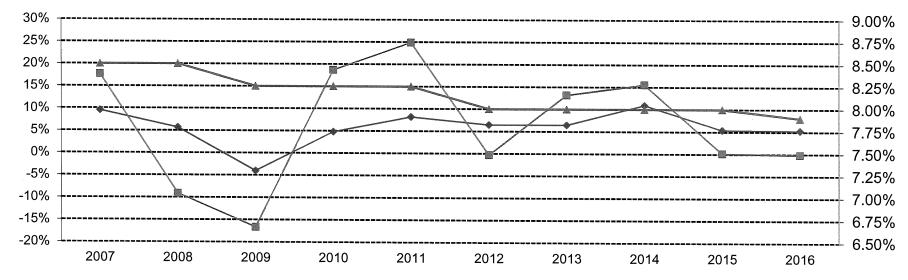


* Actual

Plan Asset Values as of July 1



Plan Assets - Investment Return



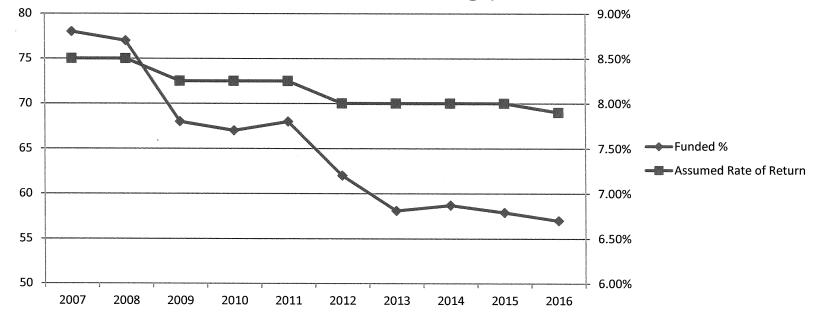
- --- Return on Market Value of Assets for year ended June 30
- --- Return on Actuarial Value of Assets for year ended June 30
- --- Assumed Rate of Return as of July 1 (affects cost in <u>following</u> year)



Funded Status

The funded status each July 1 is equal to the actuarial value of assets (AVA) divided by the actuarial accrued liability (AAL). The assumed rate of return affects the cost for the following year.





Town Contributions

Year Ended June 30,	Actuarially Determined	<u>Actual</u>
2014	\$10,186,709	\$10,251,091
2015	\$11,045,908	\$11,045,908
2016	\$11,879,286	\$11,856,283
2017	\$12,737,344	TBD
2018	\$13,706,771	TBD

Town contribution for year ended June 30, 2018 is based on an expected rate of return of 7.90% and amortization increase of 3.25%

The portion of the contribution attributable to the Paraprofessionals group is \$283,087



Change in Actuarially Determined Contribution (ADC)

July 1, 2016 ADC	\$12,737,344
Expected Amortization Increase	340,000
Change Due to Mortality Different Than Expected	(140,000)
Change Due to Pay Different Than Expected	(110,000)
Change Due to Current Year Loss on Investments	
(20% recognition)	210,000
Change Due to Recognition of Prior Years' Gain/Loss on Investments	160,000
Change Due to Decrease in Discount Rate	295,000
Change Due to Decrease in Amortization Percentage	230,000
Change Due to Assumptions (Mortality Projection Update)	120,000
Change Due to Increase to General Employee Contributions Rate	(60,000)
Change Due to Extension of 1% COLA for General and Fire Employees	50,000
Change Due to Other Decreases in Normal Cost	(70,000)
Other Plan Actuarial Experience	(55,573)
July 1, 2017 ADC	\$13,706,771



Impact of Rate of Return and Amortization Changes

	8.00% rate of return 3.50% amortization increase	7.90% rate of return 3.25% amortization increase			
Accrued Liability	\$379,320,000	\$384,162,998			
Actuarial Value of Assets	\$219,060,455	\$219,060,455			
Funded Percentage	57.75%	57.02%			
Actuarially Determined Contribution	\$13,135,000	\$13,706,771			



Experience Study



- ➤ Periodically, plan experience should be reviewed to ensure the assumptions used in the valuation produce reasonable results.
- ➤ If actuarial assumptions and plan experience are not in line, the plan may experience unnecessary contribution and accounting volatility.
- Experience reviews are useful tools for measuring the continued appropriateness of existing assumptions, and serve as early warning devices for identifying potential important trends that may be developing.
- In their Best Practice statement "Sustainable Funding Practices of Defined Benefit Pension Plans," the Government Finance Officers Association (GFOA) recommends conducting an experience study at least once every five years.
- The next assumption study, which will be done next year, will include experience through 6/30/2017.

Questions?

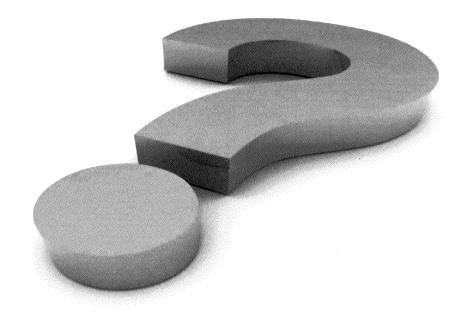
*SEGAL

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John Stiefel, FSA, MAAA, EA, CFA
Vice President & Consulting Actuary
jstiefel@segalco.com



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Senior Vice President & Consulting Actuary
agineo@segalco.com



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November 16, 2016

Mr. Michael P. Walsh Finance Director Town of East Hartford 740 Main Street East Hartford, CT 06108-3114

Dear Mike:

Subject: Study to Expand the COLA Payments from the Pension Plan

At the request of the Pension and Retiree Benefits Board, Segal Consulting has prepared studies to determine the cost of extending cost-of-living increases (COLAs) to retirees who do not currently receive them.

According to the documentation Segal has on file, the Town of East Hartford Pension Plan currently provides the following COLAs:

Firefighters Retiree Group	COLA Amount
Retired prior to January 1, 1991	2% per year
Retired between January 1, 1991 and December 31, 2001	1% per year
Retiring on or after July 1, 2005	1% per year beginning in the fifth year of retirement, increasing to 2% in the ninth year of retirement

Police Officers Retiree Group	COLA Amount
Retired prior to January 1, 1991	2% per year
Retired between January 1, 1991 and December 31, 1999	1% per year
Retiring on or after January 1, 2000	2% per year, beginning in the fifth year of retirement

Town and BOE Retiree Group	COLA Amount
Retired prior to January 1, 1991	2% per year
Retired between January 1, 1991 and January 1, 2002	1% per year
Retired on disability between January 1, 1996 and June 30, 2005	1% per year
Retiring after July 1, 2005 but prior to July 1, 2025	2% per year, beginning in the fifth year of retirement
Retiring on or after July 1, 2025	1.5% per year, beginning in the fifth year of retirement

A gap in COLA coverage currently exists for non-disabled General and Firefighter employees who retired after December 31, 2001 and prior to July 2, 2005. We have determined the cost to extend a 1% cost-of-living adjustment (COLA) to these retirees. The cost impacts are shown on the attached exhibit by each individual year (2002, 2003, 2004, 2005). Each set of results is cumulative. For example, the results for 2004 (Scenario 3) include a 1% COLA for retirees in 2002 through 2004.

For the cost calculations, we used the census and actuarial assumptions and methods from the July 1, 2015 actuarial valuation.

I look forward to discussing these results with you. Please do not hesitate to call me at 860.678.3070 if you have any questions.

Sincerely

John Stiefel, FSA, MAAA, E. Vice President and Actuary

8457459V1/00758.017



East Hartford COLA study

Scenario 1: Extend 1% COLA through 12/31/2002:	BOE	TOWN	<u>FIRE</u>	TOTAL
Number of Impacted Retirees and Beneficiaries	3	10	1	14
Increase in Accrued Liability	\$32,894	\$88,074	\$28,895	\$149,863
Increase in Annual Required Contribution for fiscal year ending June 30, 2018	\$2,086	\$5,587	\$1,834	\$9,507
Scenario 2: Extend 1% COLA through 12/31/2003:	BOE	TOWN	<u>FIRE</u>	TOTAL
Number of Impacted Retirees and Beneficiaries	12	17	5	34
Increase in Accrued Liability	\$167,169	\$211,289	\$271,836	\$650,294
Increase in Annual Required Contribution for fiscal year ending June 30, 2018	\$10,605	\$13,404	\$17,244	\$41,253
Scenario 3: Extend 1% COLA through 12/31/2004:	BOE	TOWN	<u>FIRE</u>	TOTAL
Number of Impacted Retirees and Beneficiaries	15	24	9	48
Increase in Accrued Liability	\$191,697	\$276,806	\$377,974	\$846,477
Increase in Annual Required Contribution for fiscal year ending June 30, 2018	\$12,161	\$17,560	\$23,978	\$53,699
Scenario 4: Extend 1% COLA through 07/01/2005:	BOE	TOWN	<u>FIRE</u>	TOTAL
Number of Impacted Retirees and Beneficiaries	19	25	9	53
Increase in Accrued Liability	\$221,228	\$324,065	\$377,974	\$923,267
Increase in Annual Required Contribution for fiscal year ending June 30, 2018	\$14,034	\$20,558	\$23,978	\$58,570

November 16, 2016

BCBS Month end BCBS Month remain. CTCare, Medco, Delta days gone CTCare, Medco, Delta days remain 6 182 183

		Medical Reserve)
	Town	BOE	Total
Surplus (Deficit) @ 6/30/2016	2,050,000	2,870,000	4,920,000
Revenue Sources			
Budget contribution	8,000,000	8,500,000	16,500,000
Ordinance 10-52 transfer	0	0	0
Interest from investments	25,964	0	25,964
Premium shares from active employees	577,440	743,731	1,321,171
Stop loss recoveries	0	0	0
Retiree contributions	0	0	0
COBRA contributions	0	0	0
Grant fund reimbursement	0	600,000	600,000
Other revenues	171,576	0	171,576
Subtotal Revenue Sources	8,774,980	9,843,731	18,618,711
Projection to year end revenues	577,440	743,731	1,321,171
Total Revenue sources	9,352,420	10,587,462	19,939,882
Expenditure Sources			
Anthem claims	2,297,739	5,205,269	7,503,008
Anthem administration fees	424,477	568,754	993,231
Connecticare claims	(45)	0	(45)
Connecticare administration fees	801	0	801
Medco claims	456,271	143,176	599,447
Medco adminstration fees	2,168	167	2,334
Delta Dental claims	311,697	0	311,697
Delta Dental administration fees	16,644	0	16,644
Insurance premiums paid (Teamsters)	155,078	0	155,078
HRA Expense	5,812	0	5,812
HSA Expense Employer	510,313	339,798	850,110
IPI retiree claims	0	0	0
IPI retiree administration fees	0	0	0
Health insurance opt out payments	61,145	0	61,145
COBRA payments	260	960	1,220
Wellness initiatives	5,029	0	5,029
Other expenditures	(24,586)	(572,978)	(597,564)
Subtotal Expenditure Sources	4,222,803	5,685,146	9,907,949
Projection to year end expenditures	3,669,158	5,345,176	9,014,334
Total Expenditure Sources	7,891,961	11,030,322	18,922,283
Net Surplus (Deficit) to Fund	1,460,459	(442,859)	1,017,599
Projected Net Surplus (Deficit)	3,510,459	2,427,141	5,937,599



The Town of East Hartford Analysis of Internal Service Funds - Budget Contributions For the Fiscal Year Ended June 30, 2018

Medical	Reserve
TATCATCAT	TICSCIAC

					Act	ual					Projected	Budget	
	Operating Revenue	FY08	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	
	Net Assets - BOY	7405	77 (10										
		7,137	7,648	3,263	1,736	1,132	1,122	1,334	1,570	3,893	4,921	5,939	
	Budget Contribution (including Grants)	13,678	12,309	13,593	14,844	15,114	17,088	18,315	18,533	19,630	17,100	19,000	
	Charges for Services/Premium Shares	5,446	3,017	3,599	3,908	3,607	3,805	3,923	3,774	3,697	2,600	2,600	A.
	Other	431	110	9	5	664	492	363	381	313	240	240	l
	Total Revenue	26 602	02.004	20.464	50.400	20 545	22 505						
	Total Revenue	26,692	23,084	20,464	20,493	20,517	22,507	23,935	24,258	27,533	24,861	27 <i>,</i> 779	
	Operating Expenses												
1	Claims	16,603	17 070	17 101	16.660	15 054	10.440	10 ==0					
1	Premiums and Admin. Charges		17,279	16,131	16,663	17,071	18,643	19,759	17,172	19,412	16,922	<i>17,</i> 768	1
	Other (Interfund Transfer)	2,441	2,542	2,597	2,698	2,324	2,530	2,606	3,193	3,200	2,000	2,000	В.
	Other (Interrund Transfer)		_	-		-	-		-	-			ĺ
	Total Operating Expenses	19,044	19,821	18,728	19,361	19,395	21,173	22,365	20,365	22,612	18,922	10.769	
				10// 20	17,001	17,070	21,175	22,303	20,303	22,012	10,922	19,768	İ
	Net Assets - EOY	7,648	3,263	1,736	1,132	1,122	1,334	1,570	3,893	4,921	5,939	8,011	
								· —					
													l
	Town Budget Contribution										8,000	8,000	1
	BOE Budget Contribution (includes \$1.5 m	uillion of g	grants)								10,500	11,000	
	Total Budget Contribution										18,500	19,000	

A. HDHP plan design changes from \$1,500/\$3,000 to \$2,000/\$4,000 plus no seed & lower premium shares for a portion of the workforce B. Adminstrative fee changes moving stop loss from \$150,000 to \$200,000 per claim with no aggregate coverage in FY 17 moving forward

Town of East Hartford OPEB Trust Analysis For the Fiscal Year Ending June 30, 2017 6 Months done

6 Months to go

6 Months gone (IPI)

6 Months remain (IPI)

	OPEB Trust						
	Town	BOE	Total				
Surplus (Deficit) @ 6/30/2016	4,226,000	2,607,000	6,833,000				
. , , ,							
Revenue Sources							
Budget contribution	1,976,812	1,000,000	2,976,812				
Ordinance 10-52 transfer	0	0	0				
Interest from investments	144,467	0	144,467				
Gains and (Losses)	86,401	0	86,401				
OPEB Payroll Deduction	35,284	0	35,284				
Retiree contributions	251,917	569,599	821,516				
COBRA contributions	4,897	7,968	12,866				
Grant fund reimbursement	0	0	0				
Other revenues	72,083	0	72,083				
Subtotal Revenue Sources	2,571,862	1,577,567	4,149,430				
Projection to year end revenues	287,201	569,599	856,801				
Total Revenue sources	2,859,063	2,147,167	5,006,230				
Expenditure Sources							
Anthem claims	649,196	8,633	657,830				
Anthem administration fees	0	0	0				
Connecticare claims	77	0	77				
Connecticare administration fees	0	0	0				
Medco clairns	467,812	192,748	660,560				
Medco adminstration fees	790	370	1,160				
Delta Dental claims	0	0	0				
Delta Dental administration fees	0	0	0				
Insurance premiums paid (Teamsters)	0	0	0				
IPI retiree claims	231,031	171,820	402,851				
IPI retiree administration fees	18,723	11,816	30,539				
Health insurance opt out payments	0	0	. 0				
COBRA payments	0	0	0				
Wellness initiatives	0	0	0				
Other expenditures	24,512	0	24,512				
Subtotal Expenditure Sources	1,392,141	385,387	1,777,528				
Projection to year end expenditures	1,367,629	385,387	1,753,016				
Total Expenditure Sources	2,759,770	770,774	3,530,544				
Net Surplus (Deficit) to Fund	99,293	1,376,393	1,475,686				
Projected Net Surplus (Deficit)	4,325,293	3,983,393	8,308,686				

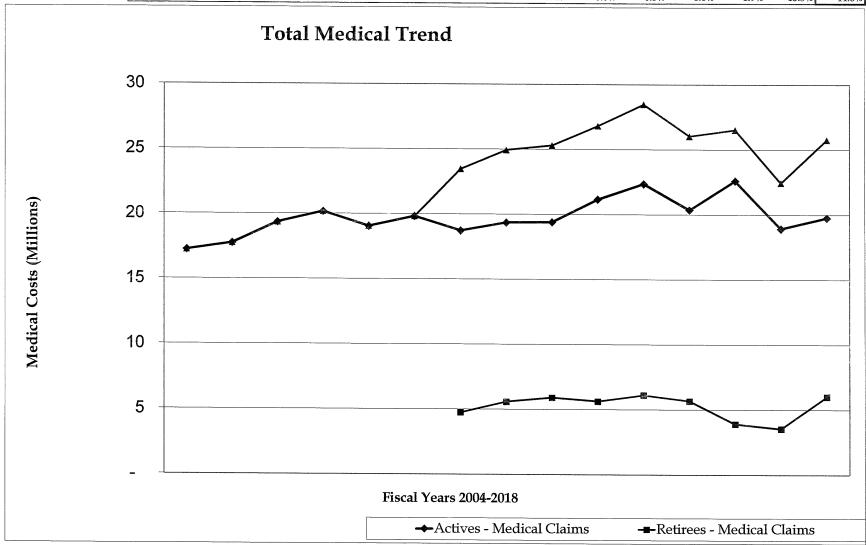


The Town of East Hartford Analysis of Internal Service Funds - Budget Contributions For the Fiscal Year Ended June 30, 2018

			,	OP)							
Operating Revenue	FY08	FY09	FY10	Acti FY11	FY12	FY13	FY14	FY15	FY16	Projected FY17	Budget FY18
		Adadis				1110	I III	1113	1110	F117	1110
Net Assets - BOY	-	~	2,404	2,342	525	398	1,036	2,448	2,892	6,833	8,308
Budget Contribution	-	2,404	1,615	-	2,984	3,683	4,581	3,831	5,034	2,977	3,647
Charges for Services/Premium Shares	-	-	2,658	2,566	2,365	2,272	2,277	2,093	2,100	1,798	1,800
Investment Income			412	1,189	420	306	662	183	712	231	250
Total Revenue	_	2,404	7,089	6,097	6,294	6,659	8,556	8,555	10,738	11,839	14,005
Operating Expenses											
Claims Premiums and Admin. Charges Other (Interfund Transfer)	-	- - -	4,668 79 -	5,546 26	5,894 2	5,597 26	6,083 25	5,660 3	3,905 -	3,531 - -	6,000 - -
Total Operating Expenses	· <u>-</u>	_	4,747	5,572	5,896	5,623	6,108	5,663	3,905	3,531	6,000
Net Assets - EOY		2,404	2,342	525	398	1,036	2,448	2,892	6,833	8,308	8,005
Town Budget Contribution BOE Budget Contribution Total Budget Contribution										1,977 1,670 3,647	1,977 1,670 3,647



T7 (0 f	****											{	Projec	:ted}
FYU4	FY05	FY06	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18
17,228	17,742	19,351	20,175	19,044	19,821	18,728	19,361	19,395	21,173	22,365	20,365	22,612	18,922	19,768
						4,747	5,572	5,896	5,623	6,108	5,663	3,905	3,531	6,000
17,228				19,044	19,821	23,475	24,933	25,291	26,796	28,473	26,028	26,517	22,453	25,768
	3.0%	9.1%	4.3%	-5.6%	4.1%	18.4%	6.2%	1.4%	6.0%	6.3%	-8.6%	1.9%	-15.3%	14.8%
	FY04 17,228 17,228	17,228 17,742	17,228 17,742 19,351 17,228 17,742 19,351	17,228 17,742 19,351 20,175 17,228 17,742 19,351 20,175	17,228 17,742 19,351 20,175 19,044 17,228 17,742 19,351 20,175 19,044	17,228 17,742 19,351 20,175 19,044 19,821 17,228 17,742 19,351 20,175 19,044 19,821	17,228 17,742 19,351 20,175 19,044 19,821 18,728 4,747 17,228 17,742 19,351 20,175 19,044 19,821 23,475	17,228 17,742 19,351 20,175 19,044 19,821 18,728 19,361 4,747 5,572 17,228 17,742 19,351 20,175 19,044 19,821 23,475 24,933	17,228 17,742 19,351 20,175 19,044 19,821 18,728 19,361 19,395 4,747 5,572 5,896 17,228 17,742 19,351 20,175 19,044 19,821 23,475 24,933 25,291	17,228 17,742 19,351 20,175 19,044 19,821 18,728 19,361 19,395 21,173 4,747 5,572 5,896 5,623 17,228 17,742 19,351 20,175 19,044 19,821 23,475 24,933 25,291 26,796	17,228 17,742 19,351 20,175 19,044 19,821 18,728 19,361 19,395 21,173 22,365 4,747 5,572 5,896 5,623 6,108 17,228 17,742 19,351 20,175 19,044 19,821 23,475 24,933 25,291 26,796 28,473	17,228 17,742 19,351 20,175 19,044 19,821 18,728 19,361 19,395 21,173 22,365 20,365 17,228 17,742 19,351 20,175 19,044 19,821 23,475 24,933 25,291 26,796 28,473 26,028	17,228 17,742 19,351 20,175 19,044 19,821 18,728 19,361 19,395 21,173 22,365 20,365 22,612 4,747 5,572 5,896 5,623 6,108 5,663 3,905 17,228 17,742 19,351 20,175 19,044 19,821 23,475 24,933 25,291 26,796 28,473 26,028 26,517	FY04 FY05 FY06 FY07 FY08 FY09 FY10 FY11 FY12 FY13 FY14 FY15 FY16 FY17 17,228 17,742 19,351 20,175 19,044 19,821 18,728 19,361 19,395 21,173 22,365 20,365 22,612 18,922 4,747 5,572 5,896 5,623 6,108 5,663 3,905 3,531 17,228 17,742 19,351 20,175 19,044 19,821 23,475 24,933 25,291 26,796 28,473 26,028 26,517 22,453





The Town of East Hartford Analysis of Internal Service Funds - Budget Contributions For the Fiscal Year Ended June 30, 2018

Worker's	Compen	sation
----------	--------	--------

					Actı						Projected	Budget
	Operating Revenue	FY08	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18
	Net Assets - BOY Budget Contribution Other Interest Income	(599) 364 49 84	(1,055) 946 13 22	(1,721) 895 1 3	(1,292) 1,000 - 3	(1,215) 1,079 - 54	(1,717) 1,679 - 55	(1,899) 1,690 - 55	(1,903) 1,719 616 2	(1,533) 1,727 - -	(1,114) 1,627 - -	(1,187) 1,627 - -
	Total Revenue	(102)	(74)	(822)	(289)	(82)	17	(154)	434	194	513	440
	Operating Expenses											
)	Claims Premiums and Admin. Charges Other (Interfund Transfer)	883 70 -	1,578 69 -	405 65 -	890 65 -	1,568 67 -	1,851 65 -	1,683 65	1,887 81 -	1,308 -	1,700 - -	1,700 - -
1	Total Operating Expenses	953	1,647	470	955	1,635	1,916	1,748	1,968	1,308	1,700	1,700
	Net Assets - EOY	(1,055)	(1,721)	(1,292)	(1,244)	(1,717)	(1,899)	(1,902)	(1,534)	(1,114)	(1,187)	(1,260)
	Town Budget - WC Town Budget - H & H (\$2.5M of Lia Board Budget Total Budget	ability)									1,231 100 296 1,627	1,231 100 296 1,627



The Town of East Hartford Analysis of Internal Service Funds - Budget Contributions For the Fiscal Year Ended June 30, 2018

General	Liability

				Actua	.1						
Operating Revenue	FY08	FY09	EV/10	Actua		****				Projected	Budget
operating nevenue	1.100	F 1 U 9	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18
Net Assets - BOY	1,809	1 005	146	16	(446)						
Budget Contribution		1,025	146	16	(446)	614	740	521	726	726	<i>7</i> 21
	490	667	635	1,132	1,932	2,034	1,360	1,496	1,582	1,630	1,660
Other	15	21	20	-	29	27	25	_	_	-	-
Interest Income	69	15	3	3	-	-	_	2	-	-	-
Total Revenue	2,383	1,728	804	1,151	1,515	2,675	2,125	2,019	2,308	2,356	2,381
Operating Expenses											
Claims	1,323	1,673	788	1,562	901	1,900	1 560	1 050	1 (00	1.600	4 (00
Premiums and Admin. Charges	35	35	-	35			1,569	1,258	1,608	1,600	1,600
Other (Interfund Transfer)	33				-	35	35	35	-	35	35
cater (micrialia Transier)		(126)		-		-		-	-	-	_
Total Operating Expenses	1,358	1,582	788	1,597	901	1,935	1,604	1,293	1,608	1,635	1,635
Net Assets - EOY	1,025	146	16	(446)	614	740	521	726	700	721	746
Town Budget (including \$649k CI	DMA Duom	irrma)									
Board Budget	MAIN LIGH	nums)								940	970
Total Budget										690	690
· ·										1,630	1,660



The Town of East Hartford Converting the MDC Annual Tax to a Fiscal Year Budget Charge

The MDC tax is divided among member towns in proportion to the total revenue each received from property taxation, as averaged over the prior three years.

The amount of the MDC tax due in the first half of the coming year is equivalent to 50% of the total prior year tax levy on the eight member towns. The total amount due from all towns in the second half of the year will be subtracted from the total current year levy; the balance becomes the amount due in the second half of the year.

MDC Annual Tax - East Hartford

_	Full Year	YOY Increase	% Increase	50% of Full Year
2003	3,223,609			1,611,805
2004	3,446,828	223,219	6.9%	1,723,414
2005	3,621,203	174,375	5.1%	1,810,602
2006	3,967,005	345,802	9.5%	1,983,503
2007	4,130,459	163,454	4.1%	2,065,230
2008	4,279,675	149,216	3.6%	2,139,838
2009	3,880,800	(398,875)	-9.3%	1,940,400
2010	3 <i>,</i> 757 <i>,</i> 200	(123,600)	-3.2%	1,878,600
2011	3,769,700	12,500	0.3%	1,884,850
2012	3,856,000	86,300	2.3%	1,928,000
2013	3,964,500	108,500	2.8%	1,982,250
2014	4,213,200	248,700	6.3%	2,106,600
2015	4,490,100	276,900	6.6%	2,245,050
2016	4,762,000	271,900	6.1%	2,381,000
2017	5,059,400	297,400	6.2%	2,529,700

Fiscal Year Conversion

Town of East Hartford Fiscal Year Budget Charge

FYE		July	October	January April		Total	FYOY Increase	% Increase
June 30,	2005	917,512	917,512	861,707	861,707	3,558,438		
June 30,	2006	948,895	948,895	905,301	905,301	3,708,391	149,953	4.2%
June 30,	2007	1,078,202	1,078,202	991 <i>,7</i> 51	991,751	4,139,906	431,516	11.6%
June 30,	2008	1,073,478	1,073,478	1,032,615	1,032,615	4,212,186	72,280	1.7%
June 30,	2009	1,107,223	1,107,223	970,200	970,200	4,154,846	(57,341)	-1.4%
June 30,	2010	970,200	970,200	970,200	970,200	3,880,800	(274,046)	-6.6%
June 30,	2011	970,200	970,200	939,300	939,300	3,819,000	(61,800)	-1.6%
June 30,	2012	945,550	945,550	990,650	990,650	3,872,400	53,400	1.4%
June 30,	2013	985,575	985,575	964,000	964,000	3,899,150	26,750	0.7%
June 30,	2014	1,018,250	1,018,250	991,125	991,125	4,018,750	119,600	3.1%
June 30,	2015	1,115,475	1,115,475	1,053,300	1,053,300	4,337,550	318,800	7.9%
June 30,	2016	1,191,750	1,191,750	1,122,525	1,122,525	4,628,550	291,000	6.7%
June 30,	2017	1,258,475	1,258,475	1,190,500	1,190,500	4,897,950	269,400	5.8%
June 30,	2018	1,339,200	1,339,200	1,264,850	1,264,850	5,208,100	310,150	6.3%



The Metropolitan District



Ad Valorem Reserve & Credit Model November 22, 2016



MDC Ad Valorem Tax – Reserve Calculation

			2017 Proposed	2017 Proposed
		2017	Budget	Budget w/
		Proposed	Reserve -	Reserve of
	2016	Budget No	Two	Two
	Adopted	Reserve	Payments	Payments
Hartford	\$10,174,900	\$10,963,200	\$ 2,097,856	\$ 13,061,056
East Hartford	4,762,000	5,059,400	967,996	6,027,396
Newington	3,508,400	3,752,900	718,422	4,471,322
Wethersfield	3,207,700	3,408,200	652,241	4,060,441
Windsor	3,404,700	3,656,900	700,083	4,356,983
Bloomfield	2,936,000	3,067,100	586,857	3,653,957
Rocky Hill	2,239,700	2,475,800	473,632	2,949,432
West Hartford	8,710,900	9,286,900	1,776,519	11,063,419
Total	\$38,944,300	\$41,670,400	\$ 7,973,606	\$ 49,644,006
	Total F	Received from Se	ven Member Towns	\$ 36,582,950

Ad Valorem Distribution		
Hartford	26.13%	26.31%
East Hartford	12.23%	12.14%
Newington	9.01%	9.01%
Wethersfield	8.24%	8.18%
Windsor	8.74%	8.78%
Bloomfield	7.54%	7.36%
Rocky Hill	5.75%	5.94%
West Hartford	22.36%	<u>22.28%</u>
Total	100.00%	100.00%

Assumes COH Makes payments:

COH Jan 2017	\$ 2,543,725
COH Apr 2017	\$ 2,543,725

<u>Plus:</u>

7 MTs w/ Reserve	36,582,950
Check Total	\$ 41,670,400

Reserve Formula:

(COH July and October 2017 Ad Valorem Pmts)

(1- COH 2017 Ad Valorem %)



MDC Ad Valorem Tax – Without Reserve

Ad Valorem Payments w/o Reserve

		1/18/2017	4/19/2017	7/19/2017	10/18/2017	Total
Hartfo	rd	\$ 2,543,725	\$ 2,543,725	\$ 2,937,875	\$ 2,937,875	\$10,963,200
East H	artford	1,190,500	1,190,500	1,339,200	1,339,200	5,059,400
Newin	gton	877,100	877,100	999,350	999,350	3,752,900
$^{)}_{j}$ Wethe	rsfield	801,925	801,925	902,175	902,175	3,408,200
Winds	or	851,175	851,175	977,275	977,275	3,656,900
Bloom	field	734,000	734,000	799,550	799,550	3,067,100
Rocky	Hill	559,925	559,925	677 <i>,</i> 975	677,975	2,475,800
West H	lartford	2,177,725	2,177,725	2,465,725	2,465,725	9,286,900
Total		\$ 9,736,075	\$ 9,736,075	\$11,099,125	\$ 11,099,125	\$41,670,400



- 1. Interest Cost @ 3.0% based upon \$160M Par, year one interest only with level principal years 2-20
- 2. Assumes successful refunding of MDC 2010 GO issue generates \$673K savings in Fiscal 2017



MDC Ad Valorem Tax – With Reserve

Ad Valorem Payments w/ Reserve - Five Payments (Reserve for July & October COH payments only)

	1/18/2017	4/19/2017	7/19/2017	10/18/2017		eserve Pmt 0/25/2017	Total
Hartford	\$ 2,543,725	\$ 2,543,725	\$ 2,937,875	\$ 2,937,875	\$	2,097,856	\$13,061,056
East Hartford	1,190,500	1,190,500	1,339,200	1,339,200		967,996	6,027,396
Newington	877,100	877,100	999,350	999,350		718,422	4,471,322
Wethersfield	801,925	801,925	902,175	902,175		652,241	4,060,441
Windsor	851,175	851,175	977,275	977,275		700,083	4,356,983
Bloomfield	734,000	734,000	799,550	799,550		586,857	3,653,957
Rocky Hill	559,925	559,925	677,975	677,975		473,632	2,949,432
West Hartford	2,177,725	2,177,725	2,465,725	2,465,725		1,776,519	11,063,419
Total	\$ 9,736,075	\$ 9,736,075	\$11,099,125	\$ 11,099,125	\$	7,973,606	\$49,644,006
	Total Re	eceived from Sev	en Member Town	s plus COH January	and Ap	ril 2017 Payment	s \$41,670,400



MDC Ad Valorem Tax – All payments made

City of Hartford makes January 18, 2017, April 19, 2017, July 19, 2017 and October 18, 2017 Ad Valorem Payments

					Re	eserve Pmt		
	1/18/2017	4/19/2017	7/19/2017	10/18/2017	1	0/25/2017	Total	
Hartford	\$ 2,543,725	\$ 2,543,725	\$ 2,937,875	\$ 2,937,875	\$	2,097,856	\$13,061,056	0
East Hartford	1,190,500	1,190,500	1,339,200	1,339,200		967,996	6,027,396	GOSS
Newington	877,100	877,100	999,350	999,350		718,422	4,471,322	
Wethersfield	801,925	801,925	902,175	902,175		652,241	4,060,441	
Windsor	851 <i>,</i> 175	851,175	977,275	977,275		700.083	4,356,983	
Bloomfield	734,000	734,000	799,550	799,550		586,857	3,653,957	
Rocky Hill	559,925	559,925	677 . 975	677,975		473,632	2,949,432	
West Hartford	2,177,725	2,177,725	2,465,725	2,465,725		1,776,519	11,063,419	
Total	\$ 9,736,075		\$11,099,125	\$ 11,099,125	ς .	7,973,606	\$49,644,006	
			,,	~ ~=,~~,±	Ţ	1,513,000	<i>₹45,</i> 044,000	

Credit for Confully and October 2017 payments	10/25/2017	
A) Hartford	\$ (2,097,856)	
East Hartford	(<u>(967,</u> 996)	Cordit
Newington	(718,422)	
Wethersfield	(652,241)	
Windsor	(700,083)	
Bloomfield	(586,857)	
Rocky Hill	•	
West Hartford	(473,632)	
Total	(1,776,519)	
10 tul	\$ (7,973,606)	
	Doggers Deat	

Net Payments	1/18/2017	4/19/2017	7/19/2017	10/18/2017	Reserve Pmt 10/25/2017	Total	
Hartford	\$ 2,543,725	\$ 2,543,725	\$ 2,937,875	\$ 2,937,875	\$ -	\$10,963,200	1.11
East Hartford	1,190,500	1,190,500	1,339,200	1,339,200	_	5.059,400	Pet
Newington	877,100	877,100	999,350	999,350		3,752,900	
Wethersfield	801,925	801,925	902,175	902,175	_	3,408,200	MDC
Windsor	851,175	851,175	977,275	977,275	_	3,656,900	
Bloomfield	734,000	734,000	799,550	799,550	_	3,067,100	
Rocky Hill	559,925	559,925	677,975	677,975	_	2,475,800	
West Hartford	2,177,725	2,177,725	2,465,725	2,465,725	_	9,286,900	-7414411
Total	\$ 9,736,075	\$ 9,736,075	\$11,099,125	\$ 11,099,125	\$ -	\$41,670,400	

MDC Ad Valorem Tax – Jan/Feb payments made

City of Hartford makes January 18, 2017, April 19, 2017, misses July 19, 2017 and misses October 18, 2017 Ad Valorem Paymen

					R	eserve Pmt		
	1/18/2017	4/19/2017	7/19/2017	10/18/2017	1	0/25/2017	Total	
Hartford	\$ 2,543,725	\$ 2,543,725	\$ 2,937,875	\$ 2,937,875	\$	2,097,856	\$13,061,056	
East Hartford	1,190,500	1,190,500	1,339,200	1,339,200		967,996	6,027,396	C C O S S
Newington	877,100	877,100	999,350	999,350	Notation (Calculations) would access a graph	718,422	4,471,322	
Wethersfield	801,925	801,925	902,175	902,175		652,241	4.060.441	
Windsor	851,175	851,175	977,275	977,275		700.083	4,356,983	
Bloomfield	734,000	734,000	799,550	799,550		586,857	3,653,957	
Rocky Hill	559 <i>,</i> 925	559,925	677,975	677,975		473,632	2,949,432	
West Hartford	<u>2,</u> 177,725	2,177,725	2,465,725	2,465,725		1,776,519	11,063,419	
Total	\$ 9,736,075	\$ 9,736,075	\$11,099,125	\$ 11,099,125	\$	7,973,606	\$49,644,006	

10/25/2017

Credit - No credit COH missed July and October 2017 payments

Hartford

East Hartford

Newington

newington						_		
Wethersfield						_		Nr (odil
Windsor						_		10 acach
Bloomfield						_		
Rocky Hill						_		
West Hartford						_		
Total					<u> </u>	_		
					Reserve P	mt		
Net Payments	1/18/2017	4/19/2017	7/19/2017	10/18/2017	10/25/20	17	Total	
Hartford	\$ 2,543,725	\$ 2,543,725			(S. 10 (2.00)	7.45576	\$13,061,056	1 11
East Hartford	1 100 500	4 400 F00				M. Amediae Bracklish	THE ACT OF THE PROPERTY OF THE	Max

ayınıcını	±, ±0, 20±,	4/ 13/ 201/	// 13/ 501/	10/18/201/	10/25/2017	Total
Hartford	\$ 2,543,725	\$ 2,543,725				\$13,061,056
East Hartford	1,190,500	1,190,500	1,339,200	1,339,200	967,996	6,027,396
Newington	877,100	877,100	999,350	999,350	718,422	4,471,322
Wethersfield	801,925	801,925	902,175	902,175	652,241	4.060.441
Windsor	851,175	851,175	977,275	977,275	700.083	4,356,983
Bloomfield	734,000	734,000	799,550	799,550	586,857	3,653,957
Rocky Hill	559,925	559,925	677 <i>,</i> 975	677,975	473,632	2,949,432
West Hartford	<u>2,177,725</u>	2,177,725	2,465,725	2,465,725	1,776,519	11,063,419
Total	\$ 9,736,075	\$ 9,736,075	\$11,099,125	\$ 11,099,125	\$ 7,973,606	\$49,644,006
	Total Re	eceived from Sev	en Member Town	s plus COH January	and April 2017 Payment	

MDC Ad Valorem Tax – Jan/April/July pmts. made

City of Hartford makes January 18, 2017, April 19, 2017, July 19, 2017 and misses October 18, 2007 Ad Valorem Payment

					Re	eserve Pmt		
	1/18/2017	4/19/2017	7/19/2017	10/18/2017	1	0/25/2017	Total	
Hartford	\$ 2,543,725	\$ 2,543,725	\$ 2 <i>,</i> 937 <i>,</i> 875	\$ 2,937,875	\$	2,097,856	\$13,061,056	
East Hartford_	1,190,500	1,190,500	1,339,200	1,339,200		967,996	6.027.396	Uwss
Newington	877,100	877,100	999,350	999,350		718,422	4,471,322	
Wethersfield	801,925	801,925	902,175	902,175		652,241	4,060,441	
Windsor	851,175	851,175	977,275	977,275		700,083	4,356,983	
Bloomfield	734,000	734,000	799,550	799,550		586,857	3,653,957	
Rocky Hill	559,925	559,925	677,975	677,975		473,632	2,949,432	
West Hartford	<u>2,177,725</u>	2,177,725	2,465,725	2,465,725		1,776,519	11,063,419	
Total	\$ 9,736,075	\$ 9,736,075	\$11,099,125	\$ 11,099,125	\$	7,973,606	\$49,644,006	

Credit for COH July 2017 payment	1	10/25/2017
(V) Hartford	Ś	(1,048,928)
East Hartford	, \$	(483,998)
Newington		(359,211)
Wethersfield	Ś	(326,120)
Windsor	, \$	(350,041)
Bloomfield	Ś	(293,429)
Rocky Hill	s s	(236,816)
West Hartford	•	(888,260)
Total	\$	(3,986,803)

Net Payments	1/18/2017	4/19/2017	7/19/2017	10/18/2017		serve Pmt /25/2017	Total	
Hartford	\$ 2,543,725	\$ 2,543,725	\$ 2,937,875		461	1048328	\$12,012,128	Nr.
East Hartford	1,190,500	1,190,500	1,339,200	1,339,200	BALLOTE BALLOT	483,998	5,543,398	NU
Newington	877,100	877,100	999,350	999,350	24M/69V/000Speciality (28000000000000000000000000000000000000	359,211	4,112,111	
Wethersfield	801,925	801,925	902,175	902,175		326,120	3,734,320	MDC
Windsor	851,175	851,175	977,275	977,275		350,041	4,006,941	
Bloomfield	734,000	734,000	799,550	799,550		293,429	3,360,529	
Rocky Hill	559 <i>,</i> 925	559,925	677,975	677,975		236,816	2,712,616	
West Hartford	2,177,725	2,177,725	2,465,725	2,465,725		888,260	10,175,160	7111111
Total	\$ 9,736,075	\$ 9,736,075	\$11,099,125	\$ 11,099,125	<u> </u>	3,986,803	\$45,657,203	
	Total Receiv	ed from Seven N	Aember Towns plus	COH January, April	land July		s \$41.670.400	

MDC Ad Valorem Tax – Jan payment made only

City of Hartford makes January 18, 2017, misses: April 19, 2017, July 19, 2017 and October 18, 2017 Ad Valorem Payments

					Reserve Pmt			
	1/18/2017	4/19/2017	7/19/2017	10/18/2017	1	0/25/2017	Total	
Hartford	\$ 2,543,725	\$ 2,543,725	\$ 2,937,875	\$ 2,937,875	\$	2,097,856	\$13,061,056	
East Hartford	1,190,500	1,190,500	1,339,200	1,339,200		967,996	6,027,396	COOSS
Newington	877,100	877,100	999,350	999,350	NO SANCTONIA SERVICE S	718,422	4,471,322	
Wethersfield	801,925	801,925	902,175	902,175		652,241	4,060,441	
Windsor	851,175	851,175	977,275	977,275		700.083	4,356,983	
Bloomfield	734,000	734,000	799,550	799,550		586,857	3,653,957	
Rocky Hill	559,925	559,925	677,975	677,975		473,632	2,949,432	
West Hartford	2,177,725	2,177,725	2,465,725	2,465,725		1,776,519	11,063,419	
Total	\$ 9,736,075	\$ 9,736,075	\$11,099,125	\$ 11,099,125	\$	7,973,606	\$49,644,006	

Credit - No credit COH missed July and October 2017 payments

Hartford East Hartford Newington Wethersfield Windsor Bloomfield

Rocky Hill West Hartford

Total

10/25/2017
\$ _
_
-
-
-
-
-
\$ _
Reserve Pmt

NI . 1 P					Reserve Pmt		
Net Payments	1/18/2017	4/19/2017	7/19/2017	10/18/2017	10/25/2017	Total	
Hartford	\$ 2,543,725					\$13,061,056	1. 1
East Hartford	1,190,500	1,190,500	1,339,200	1,339,200	967,996	6,027,396	Nex
Newington	877,100	877,100	999,350	999,350	718,422	4,471,322	
Wethersfield	801,925	801,925	902,175	902,175	652,241	4,060,441	
Windsor	851,175	851 <i>,</i> 175	977,275	977,275	700,083	4,356,983	1.00
Bloomfield	734,000	734,000	799,550	799,550	586,857	3,653,957	MDC
Rocky Hill	559,925	559 <i>,</i> 925	677 <i>,</i> 975	677,975	473,632	2,949,432	
West Hartford	2,177,725	2,177,725	2,465,725	2,465,725	1,776,519	11,063,419	
Total	\$ 9,736,075	\$ 9,736,075	\$11,099,125	\$ 11,099,125	\$ 7,973,606	\$49,644,006	
		Total Receive	d from Seven Mem	nber Towns plus CO	H January 2107 navmer		

Total Received from Seven Member Towns plus COH January 2107 payment

MDC Reserves

2,543,725 \$41,670,400

2017 Proposed Base Ad Valorem \$41,670,400

MDC Ad Valorem Tax – All payments missed

	_					
City	of	Hartford	misses	all Ad	Valorem	Payments

					Re	eserve Pmt		
	1/18/2017	4/19/2017	7/19/2017	10/18/2017	1	0/25/2017	Total	
Hartford	\$ 2,543,725	\$ 2,543,725	\$ 2 <i>,</i> 937 <i>,</i> 875	\$ 2,937,875	\$	2,097,856	\$13,061,056	
East Hartford	1,190,500	1,190,500	1,339,200	1,339,200	•	967,996	6,027,396	Coss
Newington	877,100	877,100	999,350	999.350		718,422	4,471,322	
Wethersfield	801,925	801,925	902,175	902,175		652,241	4,060,441	
Windsor	851 <i>,</i> 175	851,175	977.275	977.275		700,083	• • •	
Bloomfield	734,000	734,000	799,550	799.550		586,857	4,356,983	
Rocky Hill	559,925	559,925	677.975	677,975		•	3,653,957	
West Hartford	2,177,725	2,177,725	2,465,725	•		473,632	2,949,432	
Total		-		2,465,725		1,776,519	_11,063,419	
rotar	\$ 9,736,075	\$ 9,736,075	\$11,099,125	\$ 11,099,125	\$	7,973,606	\$49,644,006	

Credit - No credit COH missed July and October 2017 payments

Hartford

East Hartford

Newington

Wethersfield

Windsor

Bloomfield

Rocky Hill

West Hartford

Total

No Credit

Net Payments Hartford	1/18/2017	4/19/2017	7/19/2017	10/18/2017		eserve Pmt 0/25/2017	Total \$ 13,061,056
East Hartford	1,190,500	1,190,500	1,339,200	1,339,200	ANAMOS MANAGEMAN	967,996	6,027,396
Newington	877,100	877,100	999,350	999,350	DO PALEDO HAMPIO DE PROPERTO DE LA CONTRACTOR DE LA CONTR	718,422	4,471,322
Wethersfield	801,925	801,925	902,175	902,175		652,241	4,060,441
Windsor	851 <i>,</i> 175	851,175	977,275	977,275		700,083	4,356,983
Bloomfield	734,000	734,000	799,550	799,550		586,857	3,653,957
Rocky Hill	559,925	559 <i>,</i> 925	677 <i>,</i> 975	677,975		473,632	2,949,432
West Hartford	2,177,725	2,177,725	2,465,725	2,465,725		1,776,519	11,063,419
Total	\$ 9,736,075	\$ 9,736,075	\$11,099,125	\$ 11,099,125	\$	7,973,606	\$49,644,006

Total Received from Seven Member Towns \$36,582,950

MDC Reserves 2017 Proposed Base Ad Valorem \$41,670,400

9



VIA CERTIFIED MAIL — RETURN RECEIPT REQUESTED

Certified No. 7010 1060 0002 3139 1033

December 14, 2016

Robert J. Pasek, Town Clerk Town of East Hartford 740 Main Street East Hartford, CT 06108

Re:

Year 2017 Tax Levy

Dear Mr. Pasek:

In conformance with the attached resolution adopted by the District Board of the Metropolitan District on November 22, 2016, and in compliance with the provisions of Section 3-13 of the District Charter, the Year 2017 Tax Warrant for the Town of East Hartford is attached and made a part hereof.

Remittances should be made payable to The Metropolitan District and mailed to:

Robert Constable, Director of Finance The Metropolitan District 555 Main Street, P.O. Box 800 Hartford, Connecticut 06142-0800

Sincerely

John S. Mirtle, Esq.

District Clerk

DEC 1 9 2016

Enclosures

C: Michael Walsh, Finance Director





This is to certify that, at a meeting of the District Board of The Metropolitan District held a meeting on November 22, 2016, the following resolutions were adopted:

Resolved:

That, in accordance with Section 3-12 and 3-13 of the District Charter, a tax on the member municipalities comprising The Metropolitan District is levied as follows.

A tax on the member municipalities in the aggregate sum of \$41,670,400 (the "Base Amount") shall be due and payable in favor of The Metropolitan District in four installments on the following due dates: the first installment, totaling \$9,736,075, shall be due and payable on January 18, 2017; the second installment, totaling \$9,736,075, shall be due and payable on April 19, 2017; the third installment, totaling \$11,099,125, shall be due and payable on July 19, 2017; the fourth installment, totaling \$11,099,125, shall be due and payable October 18, 2017.

In addition to the foregoing, and subject to the conditions stated herein, a tax in the maximum amount of \$7,973,606 (the "Contingent Amount") in the event that the full amounts of the third and fourth installments of the Base Amount described in the preceding paragraph are not paid in full, to be paid in one installment on October 25, 2017, only if and to the extent the third and fourth installments are not paid in full. The Metropolitan District shall advise each member municipality by October 23, 2017 of the actual amount, if any, payable by such municipality with respect to such payment, but the obligation to make such payment shall not be affected by the lack of such advisement.

Apportionment of the Fiscal Year 2017 tax among the member municipalities and the amount due on each installment shall be due as follows:

							W
Installment Date	1/18/2017	4/19/2017	7/19/2017	10/18/2017	10/25/2017	Total	_
Hartford	\$2,543,725	\$2,543,725	\$2,937,875	\$2,937,875	\$2,097,800	\$13,061,000	
East Hartford	1,190,500	1,190,500	1,339,200	1,339,200	\$968,200	6,027,600	50
Newington	877,100	877,100	999,350	999,350	\$718,100	4,471,000	1
Wethersfield	801,925	801,925	902,175	902,175	\$652,100	4,060,300	
Windsor	851,175	851,175	977,275	977,275	\$699,700	4,356,600	
Bloomfield	734,000	734,000	799,550	799,550	\$586,900	3,654,000	
Rocky Hill	559,925	559,925	677,975	677,975	\$473,800	2,949,600	
West Hartford	2,177,725	2,177,725	2,465,725	2,465,725	\$1,777,000	11,063,900	_
Total	\$9,736,075	\$9,736,075	\$11,099,125	\$11,099,125	\$7,973,600	\$49,644,000	_



wo lesue

5059,400



Further Resolved:

that if by December 31, 2017 either (i) any failure by a member municipality to make the third and fourth installment of the Base Amount of its tax obligation shall have been cured, or (ii) The Metropolitan District has effected a borrowing on terms authorized by the District Board that finances the failure of a member municipality to make the third and fourth installment of the Base Amount of its tax obligation in full, then in either such case the obligation of a member municipality to make the Contingent Amount will be canceled as of the date of the cure or borrowing, as the case may be, and any payment of the Contingent Amount theretofore made will be promptly refunded.

Attest:

John S. Mirtle District Clerk

December 14, 2016



December 14, 2016

TAX WARRANT

To the Town of East Hartford:

By the authority of the State of Connecticut, you are hereby ordered to remit to the Treasurer of The Metropolitan District of Hartford the sum of Five Million, Fifty-Nine Thousand, Four Hundred Dollars (\$5,059,400.00), which is your portion of the \$41,670,400 ad valorem tax (the "Base Amount") laid by the District Board on its eight member municipalities for the fiscal year ending December 31, 2017 in the amounts and at the time set forth herein. One Million, One Hundred Ninety Thousand, Five Hundred Dollars (\$1,190,500.00) is due and payable in full on or before January 18, 2017; the second installment, totaling One Million, One Hundred Ninety Thousand, Five Hundred Dollars (\$1,190,500.00), shall be due and payable on April 19, 2017; the third installment, totaling One Million, Three Hundred Thirty-Nine Thousand, Two Hundred Dollars (\$1,339,200.00), shall be due and payable October 18, 2017;

In addition to the foregoing, The Metropolitan District laid a Seven Million, Nine Hundred Seventy-Three Thousand, Six Hundred Dollar (\$7,973,600.00) contingent ad valorem tax (the "Contingent Amount") on its eight member municipalities for the fiscal year ending December 31, 2017. In the event that the full amounts of the third and/or fourth installments of the Base Amount described in the preceding paragraph are not paid in full by all member municipalities, you are hereby ordered to remit to the Treasurer of The Metropolitan District of Hartford a further installment, totaling Nine Hundred Sixty-Eight Thousand, Two Hundred Dollars (\$968,200.00) due and payable on October 25, 2017, only if and to the extent the third and/or fourth installments are not paid in full by all member municipalities. The Metropolitan District shall advise you by October 23, 2017 of the actual amount, if any, payable by you with respect to such installment, but the obligation to make such payment shall not be affected by the lack of such advisement. Furthermore, that if by December 31, 2017 either (i) any failure by a member municipality to make the third and/or fourth installment of the Base Amount of its tax obligation shall have been cured, or (ii) The Metropolitan District has effected a borrowing on terms authorized by the District Board that finances the failure of a member municipality to make the third and/or fourth installment of the Base Amount of its tax obligation in full, then in either such case the obligation of a member municipality to make the Contingent Amount will be canceled as of the date of the cure or borrowing, as the case may be, and any payment of the Contingent Amount theretofore made will be promptly refunded.

Dated at Hartford, Connecticut, this 14th day of December 2016.

THE METROPOLITAN DISTRICT

talle

HARTFORD COUNTY

William A. DiBella District Chairman

Town of East Hartford, CT

Bonded Debt Outstanding As of 10/12/16

Aggregate Debt Service

Date	Principal	Interest	Total P+I
06/30/2017	3,717,500.00	986,607.82	4,704,107.82
06/30/2018	6,270,000.00	1,453,626.26	7,723,626.26
06/30/2019	6,985,000.00	1,228,763.76	8,213,763.76
06/30/2020	7,045,000.00	988,813.76	8,033,813.76
06/30/2021	6,025,000.00	746,963.76	6,771,963.76
06/30/2022	6,035,000.00	545,813.76	6,580,813.76
06/30/2023	4,660,000.00	378,863.76	5,038,863.76
06/30/2024	4,095,000.00	248,933.76	4,343,933,76
06/30/2025	1,990,000.00	156,387.51	2,146,387.51
06/30/2026	1,985,000.00	111,368.76	2,096,368.76
06/30/2027	1,980,000.00	51,012.50	2,031,012.50
06/30/2028	325,000.00	8,937.50	333,937.50
Total	\$51,112,500.00	\$6,906,092.91	\$58,018,592.91

Par Amounts Of Selected Issues

TOTAL	51,112,500.00
Bonds 2016 (Combined) - \$6,225,000 -Refunding	6,225,000.00
Bonds 2016 (Combined) - \$14,835,000 -New Money	14,835,000.00
Bonds 2014 - \$19.1M (Direct Placement-TD Bank)	15,912,500.00
Refunding 2013 - \$12,230,000 -School Purpose	471,000.00
Refunding 2013 - \$12,230,000 -General Purpose	8,509,000.00
Bonds 2011A - Outstanding Maturities -Roads 2010	750,000.00
Bonds 2011A - Outstanding Maturities -Roads 2008	1,500,000.00
Bonds 2011A - Outstanding Maturities -Fire Station	500,000.00
2009B Series - Outstanding Maturities -School Purpose	120,000.00
2009B Series - Outstanding Maturities -General Purpose	980,000.00
2009A Series (Ref) - Outstanding Maturities	1,310,000.00



7/1/2017 7/15/2017	ISSUE YEAR	TOWN PRINCIPAL						12/22/2
7/1/2017 7/15/2017								
7/15/2017		INITOLITAL	INTEREST	BOE PRINCIPAL	INTEREST	TOTAL	INV RECD	BANK
7/15/2017	4.4	4.275.000.00	20 007 50			4 444 007 50		LIO DANIK
1	11	1,375,000.00	39,687.50			1,414,687.50		US BANK
40/45/0047	14	1,062,500.00	157,410.00			1,219,910.00		TD BANK
10/15/2017	16		258,618.75					US BANK
10/15/2017	16R		124,500.00			0.1.105.00		110 5 4 1 110
11/1/2016	09R		24,125.00		_	24,125.00		US BANK
12/1/2017	13R	AST CONTRACTOR	129,219.38		8,415.00	137,634.38	REFUNDING FEB 13	US BANK
				74-7-7-1				
1/1/2018	11		20,625.00			20,625.00		US BANK
1/15/2018	14	1,062,500.00	146,147.50			1,208,647.50		TD BANK
4/15/2018	16	1,002,300.00	258,618.75			258,618.75		US BANK
4/15/2018	16R		124,500.00			124,500.00		US BAINK
		400 000 00						LIC DANIZ
5/1/2018	09R	480,000.00	24,125.00	_	-	504,125.00		US BANK
6/1/2017	13R	2,150,000.00	129,219.38	140,000.00	8,415.00	2,427,634.38	REFUNDING	US BANK
TOTAL		6,130,000.00	1,436,796.26	- 140,000.00	16,830.00	7,723,626.26	-	-
-								
		G9510 66416	G9510 66411	G9520 66416	G9520 66411			
BUDGET						-	7,723,626.26	
		(6,130,000.00)	(1,436,796.26)	(140,000.00)	(16,830.00)	(7,723,626. 26)		
		00 MARKET - VIII - VIII						
SHORT TERM	NOTE INT	ER BUDGET			PRINCIPAL	6,270,000.00		
					INTEREST	1,453,626.26		
	9.470M							
	11.5M							
	3.860M							
2008								
	8.675M							
	8.370M							
2011								
	5.280M							
12/1/2013	08		171,393.75	<u> </u>	3,906.25	175,300.00	REFUND 2/13	US BANK
6/1/2014	08	1,210,000.00	171,393.75	40,000.00	3,906.25		REFUND 2/13	

Town of East Hartford Labor Contract Dates Prepared as of December 29, 2016

Bargaining Unit	BU #	Contract Start	Contract End	Base plus OT	Employees Covered	Avg. Pay	Funding Needed FY 17	
Fire	1548	7/1/2011	6/30/2015	11,256,212	127	88,632	1,013,059	A
Police	EHPOA	7/1/2016	6/30/2017	11,040,808	125	88,326	165,612	В
Laborers	1174	7/1/2012	6/30/2017	3,722,500	60	62,042	55,838	В
Supervisors	818	7/1/2016	6/30/2019	2,575,000	30	85,833	-	
Municipal Employees	CSEAU	7/1/2013	6/30/2017	4,705,677	90	52,285	70,585	В
Dispatchers	Teamsters	7/1/2016	6/30/2019	1,476,705	19	77,721	-	
Notes:					Total	- -	1,305,094	=



A. Contract in arbitration - assumes 1.5% in FY 16, 17, and 18

B. Contract opens for negotiation - assumes 1.5% in FY 18

East Hartford Golf Club For the Month Ending December 31st, 2016

Actual Budget Variance Last Year Variance Remark Rem					December		
		_			-	D d d	Antoni
Section Color Co		_	Variance	Last Year	Variance	Budget	Actual
9 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0					(44)	100	56
149							
1,951			-	-			169
1.991 9,750 (7,799) 15,555 (14,546) Green Fees 107,764 226,050 (62,288) 4,788 4,789 (4,643) 3,232 (1,788) (2,416) 15,267 (1,788) 14,467 (1,789) 14,467 (1,78		== Total !	(1,056)	1,281	(625)	850	225
478 4,988 (14,390) 8,322 (7,345) Carf Face 55,513 (14,390) (16,285) 240,158 (22,200) 23			(14.264)	16 255	(7.750)	9.750	1.991
29 0 29 0 29 0 29 0 29 60 Card Card Presses 145 0 0 1446 1200 200 200 200 200 200 200 200 200 20							
1,004 785 1,004 1,004 1,006 1,007 1,004 1,006 1,007	sses						
1. 2.40 (1.)499							
1.0							
1,186							-
1,398 4,000 (2,601) 80 (283) 80 (283) Miscellaneous income and Discounts 1,75% 12,000 (1,02) 8,332 (2,03) (2,03) (2,03) (3,0				-	=		0
(233) 0 (239) 80 (283) Miscellaneous income and Discounts 222 0 222 (28) 3,998 24,438 (20,439) 26,888 (22,890) Total Revenue 355,140 451,022 (95,822) 442,369 248 497 254 2,448 2,050 COSS. Fro Shop 8,525 9,389 864 12,214 (248) 18,613 (67) 855 1,672 672 1,479 COSS. Fro Shop 8,525 13,839 5,000 15				-	(2,602)	4,000	1,398
Cott Cotton Cot						0	(203)
243 497 254 2,448 2,205 COSS - Pro Shop 8,525 9,389 864 12,214 (807) 865 1,672 672 1,479 COSS - Frood 18,704 16,215 (2,489) 13,613 (67) 318 385 503 570 COSS - Non-Alcoholic Beverages 3,680 5,741 2,060 4,139 (550) 739 1,288 (333) 217 COSS - Alcohol 10,817 13,339 2,522 13,817 (1,128) 2,419 3,599 3,290 4,471 Total Cost of Sales 41,726 44,684 2,988 48,782 (1,128) 4,419 4,545 4,646 4,649 6,016 6,000 6,00	2) Total I	(22,890)	26,888	(20,439)	24,438	3,998
(807) 865 1,672 572 1,479 COSS-Food 8,9.5 9,389 864 12,214 (67) 318 335 503 570 COSS-Hon-Alcoholic Beverages 3,680 5,741 2,066 4,139 (50) 739 1,288 (33) 570 COSS-Alcohol 10,817 13,339 7,552 13,817 (1,180) 2,419 3,599 3,290 4,471 Total Cost of Soles 41,726 44,684 2,958 48,782 5,178 22,019 (16,840) 23,598 (18,420) GROSS INCOME 313,414 406,337 (92,924) 393,587				2.440	254	497	243
(67) 318 385 503 570 COGS - Non-Alcoholic Baverages 3,888 5,741 2,060 4,139 (5,59) 739 1,288 (333) 217 COGS - Alcohol 10,817 13,339 2,522 13,817 (1,180) 2,419 3,599 3,290 4,471 Total Cost of Sales 41,726 44,684 2,958 48,782 5,178 22,019 (16,840) 23,598 (18,420) GROSS INCOME 313,414 406,337 (92,924) 393,587 (16,840) 23,598 (18,420) GROSS INCOME 313,414 406,337 (92,924) 393,587 (16,840) 4,524 5,466 4,969 Golf Operation Labor 32,791 57,604 24,813 55,833 5,372 688 (4,715) 413 (4,959) General and Administrative 27,869 3,967 (23,902) 2,481 5,389 6,689 1,308 7,675 2,286 Ministranance and Landscaping 67,778 68,404 1,126 66,834 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	ор						
(550) 739 1,288 (333) 217 COGS-Alcohol 10,817 13,339 2,522 13,817 (1,180) 2,419 3,599 3,290 4,471 Total Cost of Soles 41,726 44,684 2,958 48,782 5,178 22,019 (16,840) 23,598 (18,420) GROSS INCOME 313,414 406,337 (92,924) 393,587 Labor 496 5,021 4,524 5,466 4,969 Golf Operation Labor 32,791 57,604 24,813 55,853 5,372 688 (4,715) 413 (4,959) General and Administrative 27,869 3,967 (23,902) 2,481 5,389 6,697 1,308 7,675 2,286 Maintenance and Landscaping 67,278 68,404 1,126 66,834 0 0 0 0 0 0 0 88 Maintenance and Landscaping 67,278 68,404 1,126 66,834 1,128 12,375 1,117 13,554 2,297 Total Direct Labor 159,365 172,007 12,642 154,216 11,288 12,375 2,141 437 Total Payroll Taxes 18,046 21,501 3,454 16,810 2,285 2,134 (151) 2,779 494 Total Medical/Health Benefits 13,145 12,604 (341) 10,326 3,009 3,681 672 3,940 331 Total Payroll Burden 31,192 34,305 3,113 27,137 14,267 16,056 1,789 17,494 3,228 Total Labor 190,556 206,312 15,756 181,352 14,454 10,602 (3,853) 10,193 (4,261) 68A 7,845 76,027 (2,408) 73,441 1,675 (8,056) 1,299 (8,432) Maintenance 7,8,110 60,405 (17,705) 74,891 1,177 0 (157) 0 (157) 10 (157) 188 50 (2,430) 5,686 87 7,700 7710 673 1,350 523 Sales and Marketing 7,039 7,750 7,11 6,880 827 1,700 873 1,350 523 Sales and Marketing 7,039 7,750 7,11 6,880 827 1,700 873 1,350 523 Sales and Marketing 7,339 7,750 7,11 6,880 827 1,707 948 (269) 740 (477) Insurance P&C 7,303 5,688 (1,615) 4,441 19,649 14,955 (4,724) 13,669 (5,981) Total Other Operational Expenses 331,721 313,224 (18,497) 312,205	Icobolic Reverages						
5,178 22,019 (16,840) 23,598 (18,420) GROSS INCOME 313,414 406,337 (92,924) 393,587 496	ol	' COGS	217			739	(550)
Labor Labo	Sales	Total (4,471	3,290	3,599	2,419	(1,180)
496 5,021 4,524 5,466 4,959 Golf Operation Labor 32,791 57,604 24,813 55,853 5,372 558 (4,715) 413 (4,959) General and Administrative 27,869 3,967 (23,902) 2,481 1,126 66,834 1,126 66,834 1,126 66,834 1,126 66,834 1,126 66,834 1,127	ОМЕ	GRO:	(18,420)	23,598	(16,840)	22,019	5,178
5,372 658 (4,715) 413 (4,959) General and Administrative 27,869 3,967 (23,902) 2,481 55,839 6,697 1,308 7,675 2,286 Maintenance and Landscaping 67,278 68,404 1,126 66,834 0 0 0 0 0 0 0 F&B 31,426 42,032 10,606 29,048 11,258 12,375 1,117 13,554 2,297 Total Direct Labor 159,365 172,007 12,642 154,216 724 1,547 823 1,161 437 Total Payroll Taxes 18,046 21,501 3,454 16,810 2,285 2,134 (151) 2,779 494 Total Medical/Health Benefits 13,145 12,804 (341) 10,326 3,009 3,681 672 3,940 931 Total Payroll Burden 31,192 34,305 3,113 27,137 14,267 16,056 1,789 17,494 3,228 Total Labor 190,556 206,312 15,756 181,352 1,464 10,602 (3,853) 10,193 (4,261) G&A 78,435 76,027 (2,408) 73,441 157 0 (157) 5 (8,056) 1,299 (8,432) Maintenance 78,110 60,405 (17,705) 74,891 157 0 (157) 7 0 (157) F&B 5,000 7,450 2,430 5,688 827 1,700 873 1,350 123 3ets and Marketing 7,039 7,750 711 6,880 (8,000) 0 8,000 0 8,000 Equipment Leases 146,954 145,954 (16,151) 4,441 19,649 14,925 (4,724) 13,669 (5,981) Total Other Operational Expenses 31,721 313,224 (18,497) 312,205		Labor					40.5
5,389 5,697 1,308 (4,715) 4.13 (4,959) General and Administrative 77,869 3,967 (23,902) 2,481 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0							
0 0 0 0 F&B 31,426 42,032 1,126 66,834 11,258 12,375 1,117 13,554 2,297 Total Direct Labor 159,365 172,007 12,642 154,216 724 1,547 823 1,161 437 Total Payroll Taxes 18,046 21,501 3,454 16,810 2,285 2,134 (151) 2,779 494 Total Medical/Health Benefits 13,145 12,804 (341) 10,326 3,009 3,681 672 3,940 931 Total Payroll Burden 31,192 34,305 3,113 27,137 14,267 16,056 1,789 17,494 3,228 Total Labor 190,556 206,312 15,756 181,352 Other Operational Expenses 1,263 0 (1,263) 86 (1,177) 60f Ops 9,859 9,950 9 9.50 1 913 14,454 10,602 (3,853) 10,193 (4,261) 68A	dministrative) Genera	(4,959)				
11,258 12,375 1,117 13,554 2,297 Total Direct Labor 159,365 172,007 12,642 154,216 724 1,547 823 1,161 437 Total Payroll Taxes 18,046 21,501 3,454 16,810 2,285 2,134 (151) 2,779 494 Total Medical/Health Benefits 13,145 12,804 (341) 10,326 3,009 3,681 672 3,940 931 Total Payroll Burden 31,192 34,305 3,113 27,137 14,267 16,056 1,789 17,494 3,228 Total Labor 190,556 206,312 15,756 181,352 **Other Operational Expenses** 1,263 0 (1,263) 86 (1,177) Golf Ops 9,859 9,950 91 91 91 14,454 10,602 (3,853) 10,193 (4,261) G&A 78,435 76,027 (2,408) 73,441 9,731 1,675 (8,056) 1,299 (8,432) Maintenance 78,110 60,405 (17,705) 74,891 157 0 (157) 0 (157) & 0 (157) & 8 5 5,020 7,450 2,430 5,686 (8,000) 0 8,000 0 8,000 Equipment Leases 145,954 (145,954 (16)) 145,954 (1217) 948 (269) 740 (477) Insurance P&C 7,303 5,688 (1,615) 4,441 19,649 14,925 (4,724) 13,669 (5,981) Total Other Operational Expenses 331,721 313,224 (18,497) 312,205	and Landscaping	Mainte	2,286				
724 1,547 823 1,161 437 Total Payroll Taxes 18,046 21,501 3,454 16,810 2,785 2,134 (151) 2,779 494 Total Medical/Health Benefits 13,145 12,804 (341) 10,326 3,009 3,681 672 3,940 931 Total Payroll Burden 31,192 34,305 3,113 27,137 14,267 16,056 1,789 17,494 3,228 Total Labor 190,556 206,312 15,756 181,352 1,465 10,602 (3,853) 10,193 (4,261) 6&A 78,435 76,027 (2,408) 73,441 1,475 (1,675 (8,056) 1,299 (8,432) Maintenance 78,110 60,405 (17,705) 74,891 1,57 0 (157) 0 (157) 0 (157) 6 (8,000) 0 8,300 6 (4,000) 6,800 6 (4,000) 6							44.350
2,285 2,134 (151) 2,779 494 Total Medical/Health Benefits 18,046 21,501 3,454 16,810 3,009 3,681 672 3,940 931 Total Payroll Burden 31,192 34,305 3,113 27,137 14,267 16,056 1,789 17,494 3,228 Total Labor 190,556 206,312 15,756 181,352 1,263 0 (1,263) 86 (1,177) Golf Ops 9,859 9,950 91 913 14,454 10,602 (3,3853) 10,193 (4,261) G&A 78,435 76,027 (2,408) 73,441 157 0 (157) 0 (157) F&B 5,020 7,450 2,430 5,686 8277 1,700 873 1,350 523 Sales and Marketing 7,039 7,750 7111 6,880 (8,000) 0 8,000 0 8,000 Equipment Leases 145,954 100 145,954 1,217 948 <td>Labor</td> <td>Total</td> <td>2,297</td> <td>13,554</td> <td>1,117</td> <td></td> <td></td>	Labor	Total	2,297	13,554	1,117		
1,263 2,134 1,151 2,779 494 Total Medical/Health Benefits 13,145 12,804 (341) 10,326							
14,267 16,056 1,789 17,494 3,228 Total Labor 190,556 206,312 15,756 181,352 Other Operational Expenses 1,263 0 (1,263) 86 (1,177) Golf Ops 9,859 9,859 9,950 91 913	Health Benefits	Total N	494	2,779 	(151)		
1,263 0 (1,263) 86 (1,77) Golf Operational Expenses 1,4,454 10,602 (3,853) 10,193 (4,261) G&A 78,435 76,027 (2,408) 73,441 9,731 1,675 (8,056) 1,299 (8,432) Maintenance 78,110 60,405 (17,705) 74,891 157 0 (157) 0 (157) 0 (157) 7 (2,408) 73,441 827 1,700 873 1,350 523 Sales and Marketing 7,039 7,750 711 6,880 (8,000) 0 8,000 0 8,000 6,0	Burden	Total i	931	3,940	672	3,681 ====================================	3,009
1,263 0 (1,263) 86 (1,177) Golf Ops 9,859 9,950 91 913 913 14,454 10,602 (3,853) 10,193 (4,261) 6&A 78,435 76,027 (2,408) 73,441 9,731 1,675 (8,056) 1,299 (8,432) Maintenance 78,110 60,405 (17,705) 74,891 157 0 (157) 0 (157) F&B 5,020 7,450 2,430 5,686 827 1,700 873 1,350 523 Sales and Marketing 7,039 7,750 711 6,880 (8,000) 0 8,000 0 8,000 Equipment Leases 145,954 145,954 (0) 145,954 1,217 948 (269) 740 (477) Insurance - P&C 7,303 5,688 (1,615) 4,441	r	Total	3,228	17,494	1,789	16,056	14,267
14,454 10,602 (3,853) 10,193 (4,261) G&A 78,435 76,027 (2,408) 73,441 9,731 1,675 (8,056) 1,299 (8,432) Maintenance 78,110 60,405 (17,705) 74,891 157 0 (157) 0 (157) F&B 5,020 7,450 2,430 5,686 (8,000) 0 8,000 0 8,000 Equipment Leases 145,954 145,954 (0) 145,954 1,217 948 (269) 740 (477) Insurance - P&C 7,303 5,688 (1,615) 4,441 19,649 14,925 (4,724) 13,669 (5,981) Total Other Operational Expenses 331,721 313,224 (18,497) 312,205	onal Expenses				(4 ===)	•	1 262
9,731 1,675 (8,056) 1,299 (8,432) Maintenance 78,110 60,405 (17,705) 74,891 157 0 (157) 0 (157) F&B 5,020 7,450 2,430 5,686 (8,000) 0 8,000 0 5,000 Equipment Leases 145,954 145,954 (0) 145,954 1,217 948 (269) 740 (477) Insurance - P&C 7,303 5,688 (1,615) 4,441 19,649 14,925 (4,724) 13,669 (5,981) Total Other Operational Expenses 331,721 313,224 (18,497) 312,205						-	
157 0 (157) 0 (157) 1 (157) F&B 5,020 7,450 2,430 5,586 827 1,700 873 1,350 523 Sales and Marketing 7,039 7,750 711 6,880 (8,000) 0 8,000 Equipment Leases 145,954 145,954 (0) 145,954 1,217 948 (269) 740 (477) Insurance - P&C 7,303 5,688 (1,615) 4,441 19,649 14,925 (4,724) 13,669 (5,981) Total Other Operational Expenses 331,721 313,224 (18,497) 312,205							
827 1,700 873 1,350 523 Sales and Marketing 7,039 7,750 711 6,880 (8,000) 0 8,000 0 8,000 Equipment Leases 145,954 145,954 (0) 145,954 (1,217 948 (269) 740 (477) Insurance - P&C 7,303 5,688 (1,615) 4,441 (19,649) 14,925 (4,724) 13,669 (5,981) Total Other Operational Expenses 331,721 313,224 (18,497) 312,205							
(8,000) 0 8,000 0 8,000 Equipment Leases 145,954 145,954 (0) 145,954 1,217 948 (269) 740 (477) Insurance - P&C 7,303 5,688 (1,615) 4,441 19,649 14,925 (4,724) 13,669 (5,981) Total Other Operational Expenses 331,721 313,224 (18,497) 312,205	keting			1,350		1,700	
1,217 948 (269) 740 (477) Insurance - P&C 7,303 5,688 (1,615) 4,441 19,649 14,925 (4,724) 13,669 (5,981) Total Other Operational Expenses 331,721 313,224 (18,497) 312,205							
(3,504) (18,497) 312,205	iC) Insurar	(477)	740	(269)	948	1,217
	perational Expense	Total C	(5,981)	13,669	(4,724)	14,925	19,649 ====================================
33,916 30,981 (2,936) 31,163 (2,753) Total Expenses 522,277 519,536 (2,741) 493,557	es	Total l	(2,753)	31,163	(2,936)	30,981	33,916
(28,738) (8,962) (19,776) (7,565) (21,173) EBITDAR (208,863) (113,199) (95,665) (99,970)		EBITE	(21,173)	(7,565)	(19,776)	(8,962)	(28,738)
(28,738) (8,962) (19,776) (7,565) (21,173) EBITDA (208,863) (113,199) (95,665) (99,970)		EBITE	(21,173)	(7,565)	(19,776)	(8,962)	(28,738)
(28,738) (8,962) (19,776) (7,565) (21,173) Net Income (208,863) (113,199) (95,665) (99,970)	•	=) Net l:	(21,173)	(7,565)	(19,776)	(8,962)	(28,738)



East Hartford Golf Club For the Month Ending June 30th, 2016

	June		_	YTD						
Actual	Budget	Budget Variance	Last Year	Last Year		A - 4 1		Budget		Last Year
Actual	Duuget	variance	Last Year	Variance		Actual	Budget	Variance	Last Year	Variance
419	120	299	00		Rounds					
1,295	750	545	82 518	337 777	Rounds - Member Rounds - Outing	2,261	970	1,291	252	2,009
2,807	4,200	(1,393)	3,645	(838)	Rounds - Public	3,287 24,106	1,800 23,000	1,487 1,106	988 23,738	2,299 368
4,521	5,070	(549)	4,245	276	Total Rounds	29,654	25,770	3,884	24,978	4,676
					Revenue					
56,860 27,189	85,500 26,655	(28,641)	62,791		Green Fees	396,940	393,250	3,690	361,266	35,674
522	26,655 1,875	534 (1,353)	26,424 425		Cart Fees	167,652	153,549	14,103	166,860	792
2,892	2,800	(1,555)	3,066		Golf Cards/Passes Pro Shop Sales	5,506	11,250	(5,744)	2,405	3,101
13,720	15,729	(2,009)	18.489		Food (Food & Soft Drinks)	20,013 61,347	18,102	1,911	17,391	2,622
14,738	8,532	6,206	13,741		Beverages (Alcohol)	61,347 73,810	90,582	(29,235)	80,357	(19,010
403	. 0	403	(564)		Other Food & Beverage Revenue	3,243	63,608 0	10,202	78,769	(4,959
2,750	0	2,750	0		Other Golf Revenues (Club Rent, Han	4,378	0	3,243	1,125	2,118
0	0	. 0	0		Dues Income - Monthly Dues	21,127	20,800	4,378 327	(980)	5,358
110	0	110	141		Miscellaneous Income and Discounts	232	20,800	232	13,593 2,991	7,53 4 (2,759
119,183	141,091	(21,908)	124,513	(5,330)	Total Revenue	754,247	751,141	3,106	723,777	30,470
					Cost of Sales					
425	1,631	1,206	1,771		COGS - Pro Shop	16,993	10,799	(6,194)	12,919	(4,074
3,859	4,778	919	9,273		COGS - Food	28,408	28.137	(271)	42,420	14,012
946	648	(298)	299	(647)	COGS - Non-Alcoholic Beverages	7,092	3,596	(3,497)	8,073	983
5,167	2,560	(2,608)	4,518	(650)	COGS - Alcohol	22,508	19,082	(3,426)	18,849	(3,660
10,397 	9,616	(781)	15,860	5,463	Total Cost of Sales	75,002	61,614	(13,388)	82,261	7,255
108,786	131,475	(22,689)	108,653	133	GROSS INCOME	679,246	689,527	(10,282)	641,516	37,729
					Labor					
11,001	17,596	6,594	20,113	9,112	Golf Operation Labor	90,671	99,150	8,479	106,789	10 110
9,732	510	(9,222)	1,413		General and Administrative	32,724	6,000	(26,724)	7,321	16,118 (25,403
17,826	20,168	2,341	20,872	3,046	Maintenance and Landscaping	129,688	128,250	(1,438)	123,932	(5,756
9,415	9,920	505	12,394	2,978	F&B	55,677	65,503	9,826	64,433	8,75
47,975	48,193	218	<i>54,792</i>	6,817	Total Direct Labor	308,759	298,902	(9,858)	302,475	(6,284
5,639	6,024	386	6,489	851	Total Payroll Taxes	38,579	37,363	(1,216)	36,686	(1,893
2,152	2,425	273	1,580		Total Medical/Health Benefits	23,174	29,100	5,926	23,837	663
7,790	8,449 ===================================	659	8,069	279	Total Payroll Burden	61,752	66,463	4,710	60,523	(1,229
55,765	56,642	877	62,861	7,095	Total Labor	370,512	365,364	(5,147)	362,998	(7,514
					Other Operational Expenses					
5,539	1,750	(3,789)	3,391	(2,147)	Golf Ops	20,312	26,475	6,163	27,459	7,147
13,840	13,194	(646)	14,693		G&A	146,613	156,908	10,295	149,571	2,95
18,741	8,925	(9,816)	13,774		Maintenance	137,264	120,600	(16,664)	110,377	(26,88
1,924 0	1,025 0	(899)	2,450		F&B	9,510	12,050	2,540	15,588	6,07
1,245	-	0	129		Amenities	0	0	0	129	129
0	2,000 0	755 0	1,717		Sales and Marketing	12,498	18,850	6,352	12,560	6
1,217	850	(367)	0 740		Equipment Leases Insurance - P&C	145,954 11,744	145,000 10,200	(954) (1,544)	145,954 9,251	(2.40)
42,506	27,744	(14,762)	36,894		Total Other Operational Expenses	483,896	490,083			(2,49)
98,271	84,386	(13,885)	99,755		Total Expenses	854,408				(13,007
10,515	47,089	(36,574)	8,898		===		855,447 =	1,039	833,887 =	(20,521
					EBITDAR	(175,162)	(165,920) 	(9,242) ==	(192,371) 	17,208
10,515	47,089	(36,574)	8,898	1,617	EBITDA	(175,162)	(165,920)	(9,242)	(192,371)	17,208

